

Development Strategy of Pervomaisk Urban Territorial Community for the period up to 2027

2024

1. SOCIAL AND ECONOMIC ANALYSIS OF THE COMMUNITY

The Pervomaisk urban territorial community was established in 2020 in accordance with the Resolution of the Verkhovna Rada in Ukraine “On the Formation and Liquidation of Districts” dated July, 17, 2020, № 807-IX.

The Pervomaisk urban territorial community is located in the northwestern part of Mykolaiv region, the administrative center of which is the city of Pervomaisk.

Total area of the community: 282 square km.

Distance to Mykolaiv (regional center): 180 km.

Distance to Kyiv: 320 km.

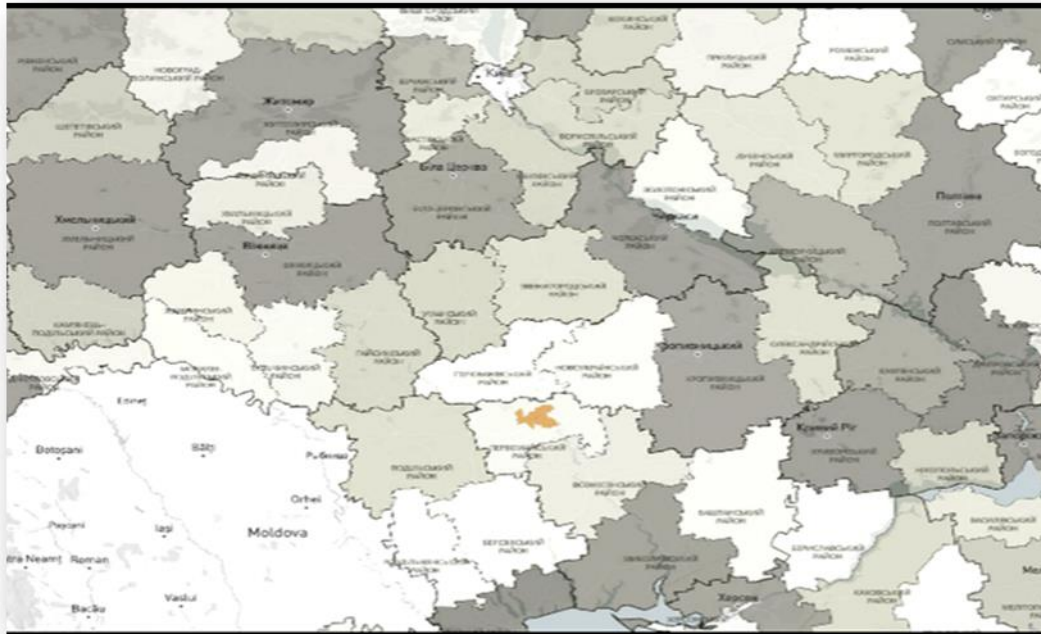


Figure 1.1.1.1. Map

The community consists of 7 settlements: the city of Pervomaisk, the village Hrushivka, the village Kamiana Balka, the village Kinetspil, the village Chausove Druhe, the Village of Verbova Balka and the urban-type settlement of Pidhorodna.

The community is divided into four starostyn (eldership) districts:

- Pidhorodnyanskiy Starostyn District with the centre in the settlement of Pidhorodna, which includes the settlement of Pidhorodna and the village of Verbova Balka;
- Hrushivskiy Starostyn District with the centre in the village of Hrushivka, which includes the village of Hrushivka;
- Kamyanobalkivskiy Starostyn District with the centre in the village of Kamiana Balka, which includes the village of Chausove Druhe and the village of Kamiana Balka;
- Kinetspilskiy Starostyn Distrikt with the centre in the village of Kinetspil, which includes the village of Kinetspil.

1.1.1. Brief Historical Reference

The city of Pervomaisk is the administrative centre of the community.

Pervomaisk is a city of regional subordination, founded in 1676.

The city was formed of three settlement, which belonged to three different states: the Zaporizhian Sich, Turkey, and Poland.



The border between Zaporizhian Sich and Poland ran along the Siniukha River. In spring, 1676 the zaporizhian Cossacks chose the site of fortification on the left bank of the Siniukha River, named Orlyk. In 1743 the decision was made to rebuild the

fortification into a 6-bastion earthwork, reinforced with weapons and cannons. In 1770 the fortification was renamed Yekaterynenshantz: in 1772 the settlement of Orlyk was granted city status, and in 1781 it was renamed Olviopol.

In 1750 on the left bank of Southern Bug River, where the border between Turkey and Sich passed, the Polish landlorn Pototskiy built the quarantine outpost Bohopol. In 1762 cossacks and escaped Ukrainian serfs founded the settlement of Olta on the right bank of the Southern Bug, which belonged to Turkey.

Thus, three parts of the city were created – Olviopol, Bohopil and Holta – which existed as separate settlements until 1919. In that year, at a meeting on May 1, the decision was made to unite all three parts into one city named Pervomaisk in honor of International Worker's Solidarity Day.

In February, 1954 Pervomaisk became part of Mykolaiv region.

By resolution of the Kabinet of Ministers of Ukraine № 878 dated July, 26, 2001 Pervomaisk was included into the List of Historical Settlements of Ukraine.

Kinetspil

Kinetspil is a village and the centre of Kinetspil Starostyn district in the Pervomaisk Urban territorial community.

Kinetspil was first mentioned in historical documents in 1634 as a fortress built for protection against the tatars by French engineer Guillaume de Boplan. The town and the castle of Novyi Kinetspil were located at confluence of Kodyma and Bug rivers. The town was founded by Stanislav Kinetspilskiy. Later it passed to Lubomirskiy, Shlasky, Sobanski families. There was a church of st Dmytro, a catholic church and synagogue. Near the Bug river there was the post with the inscription "The End of Poland". By the end of the 19th century, the castle ruins remained.

In 1902 a water mill was built in Kinetspil by initiative of Sobanski brothers. The mill quickly became a powerful and sought-after production facility. The Kinetspil mill still operates today, but powered by electricity rather than water.

Kamiana Balka

Kamiana Balka is a village in the Kamianobalkivskiy Starostyn District of the Pervomaisk urban territorial community.

Several burial mounds from the bronze age (2nd millennium BC) and Skythian times (4th – 3rd centuries BC) have been excavated near Kamiana Balka. The village also has burials of Cherniakhiv culture with four pottery vessels (2nd – 6th centuries AD)

The village was founded in the first part of the 18th century near a valley with rapids and a ford across Southern Bug.

Chausove Druhe

Chausove Druhe is a village in the Kamyanobalkivskiy Starostyn District of the Pervomaisk urban territorial community, founded in the 18th century.

After the Treaty of Jassy in 1791, the lands between the Bug and Dniester rivers were annexed to Russia, Catherine II began introducing serfdom in southern Ukraine. The peasants, who had been free, became state peasants, and the village was renamed Chausovo Kazenne.

To meet the spiritual needs of the villagers, construction of a church began in 1790. The newly built church in Chausovo Kazenne is dedicated to the Exaltation of the Holy Cross. In the 20th century, a pontoon bridge was installed over the Southern Bug River between Chausove 1 and Chausove 2 villages.

Hrushivka

Hrushivka is a village and the center of the Hrushivskiy Starostyn District of the Pervomaisk urban territorial community.

Hrushivka was founded in the 1750s and was a part of the Ottoman Empire. Originally the village was called Hydrym. At the beginning of the 19th century, when new owner landlord

Korbe appeared, the village of Hydyrym was flooded by the spring flood of the Southern Bug. The villagers relocated to hills where many wild pear trees grew, and Hydyrym became Hrushivka.

The village is located opposite the village of Myhiya. From here, one can see the bends and rapids of the Southern Bug River. Nearby are beautiful rocky sections of the river valley.

Hrushivka has an architectural monument – the brick Church of the Nativity of the Virgin, built in 1899.

Pidhorodna

Pidhorodna is an urban-type settlement and the center of the Pidhorodnyansky Starostyn District of the Pervomaisk urban territorial community, founded in 1899. It is a railway junction on the Balta-Haivoron and Balta-Pomichna lines.

On August 11, 1960, Pidhorodna was granted the status of an urban-type settlement.

1.2. Natural Resource Potential

1.2.1. Climatic Conditions

The Pervomaisk urban territorial community is located in a temperate steppe zone. The climate is continental.

The warmest month is July, with an average temperature of 20.6 °C (69 °F).

The coldest month is January, with an average temperature of -4.4 °C (24 °F).

1.2.2. Relief

The community is situated in the northwestern part of Mykolaiv region, in a region located at the boundary of the steppe and forest-steppe zones.

The terrain of the city is a hilly plain, dissected by valleys and ravines into separate watershed plateaus. The terrain slopes gently southeast. The highest elevations are on plateaus in the north and south of the city, reaching up to 150 m above sea level; the lowest elevations are in the floodplains of rivers and measure 58.9 m at the Syniukha River mouth, and as low as 5.4 m above sea level in other areas.

1.2.3. Soil

The soil cover is relatively uniform due to the limited size of the territory and its geomorphological features.

Within the community and adjacent areas, typical medium- and low-humus chernozems (in the northern part) and ordinary medium-humus chernozems (also in the northern part) predominate. These soils have a granular structure and contain 3 to 6% humus in the upper layer. They are highly fertile.

Floodplain chernozem soils are found in river valleys. Narrow areas of low floodplains have meadow and meadow-swamp soils.

1.2.4. Mineral and Raw Material Resources

Water resources: Southern Bug River and its left tributary, the Syniukha River, which flows into the Southern Bug in the center of Pervomaisk; the left tributary of Syniukha — Chornyi Tashlyk River and the right tributary of Southern Bug — Kodima River.



Mineral resources: Geological history indicates that the foundation of the region is the so-called Ukrainian crystalline shield, formed in the earliest Archean era from volcanic rocks, which appear at the surface in some places as rocks and rapids, creating picturesque natural sites. The proximity of the crystalline shield explains the presence and extraction of mineral resources such as granite, clay, quartzite, and gneiss. All these minerals are building materials used in the construction of buildings, roads, and engineering networks.

1.3. Population and Labor Resources

1.3.1. Population size and demographic situation

The population of the Pervomaisk urban territorial community, according to statistics as of January 1, 2022, is 69,256 people.

Currently, there are about 72,000 people.

Since the start of Russia's full-scale invasion of Ukraine, hundreds of thousands of citizens have been forced to leave their homes and flee to relatively safe regions. The Pervomaisk community has provided shelter to internally displaced persons; as of January 1, 2024, 6,000 such people reside in the community.

Nature population growth in Pervomaisk City.

Таблиця 1.3.1.2. Natural population growth in Pervomaisk city, persons

Indicators	2020 рік	2021 рік	2022 рік
Births	510	445	422
Deaths	1163	1388	1228
Natural growth/decline	-653	-943	-806

The distribution of the population by main age groups in 2023 is as follows: 57.3% are of working age, 29.1% are older than working age, and 13.6% are younger than working age.

Main issues:

- low birth rate;
- high mortality rate;
- increasing demographic burden on the working population.

1.3.2. Employment and unemployment

According to the Pervomaisk branch of the Mykolaiv Regional Employment Center, as of January 1, 2024, there were 125 registered unemployed persons in the labor market. In 2023, 165 unemployed persons were employed.

The share of working-age individuals in the community is 57.3% of the total population.

An analysis of the provision of social services to unemployed persons registered during 2021 – 2023 was conducted.

Table 1.2.3.1. Provision of social services to unemployed

INDICATORS	2021 pik	2022 pik	2023 pik
Registered unemployed persons	2515	2070	962
Of whom received unemployed benefits	2062	1697	555
Employed persons	427	232	165

These data indicate that only a small portion of the working-age population with the employment center in search of a job. The majority of registered unemployed persons are women, including those raising children who are unable to work. A significant share of unemployed individuals is over 50 years old and lack vocational qualifications; moreover, most of them are unable to perform certain types of work due to health conditions.

The full scale military invasion of Ukraine by Russia in February 2022 has led to a large number of qualified professionals either going abroad or being mobilized into the Armed Forces of Ukraine. In recent years the number of occupations experiencing labor shortages has significantly increased.

Since the main source of revenue for the community's budget is the personal income tax, such indicators as the average monthly salary (wage fund) and the number of employed individuals involved in the economy play a key role in forming the revenue side of the budget. The recent trends in average monthly wages are presented in Table 1.2.3.2.

○ Table 1.2.3.2. Dynamics of average monthly wages

INDICATORS	2021	2022	2023
Average monthly salary per full-time employee by sector UAH.			
Industry	7714,0	7048,8	7840,0
Transport	5841,1	5491,0	6803,6
Agriculture	10290,0	11196,0	12047,0
Average monthly salary in Mykolaiv region, UAH	13811,5	14382,0	14786,0
Average monthly salary in Ukraine, UAH	14018,0	14577,0	17442,0

As seen in the table, the highest wages are recorded in the agricultural sector. However, overall wage levels remain low compared to the average salary levels in Mykolaiv region and Ukraine as a whole.

Main issues:

- low wage levels;
- unemployed citizens registered with the employment center lack the qualifications required by employers

1.4. Community economics

1.4.1. Manufacturing Industry and Entrepreneurship

The driving force behind the community's economic development is enterprises operating in industry, trade and services, agriculture, construction, and other sectors.

The community's industry is represented by the food sector, machine-building, metallurgical production and finished metal products manufacturing, as well as the light industry sector.

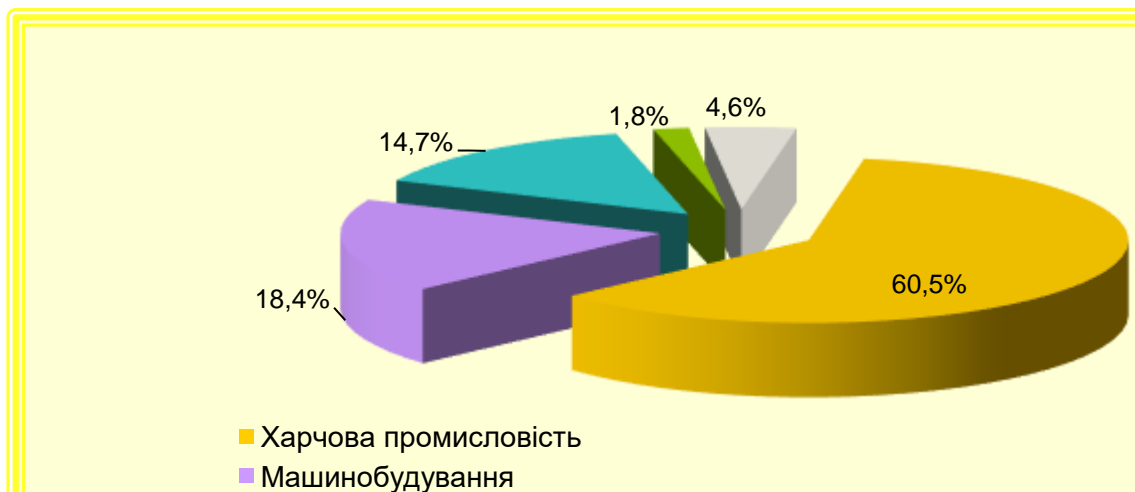


Figure 14.1.1. Structure of the community's industry by sectors

The main industrial enterprises of the territorial community are: PJSC "Pervomaisk Milk Canning Plant", JSC "Pervomaiskdizelmash", SE "Foundry Plant" PJSC "Santa Ukraine", PJSC "Fregat Plant", LLC "Remont-Nik", JSC "Brig".

PJSC "Pervomaisk Milk Canning Plant"

One of the largest milk processing enterprises in Ukraine. The plant was built in February 1956.

The company has been successfully operating on the Ukrainian and international markets for several decades, specializing in the production of canned milk products and whole milk products: hard and soft cheeses, cheese products, condensed milk, premium butter, as well as milk. PJSC "Pervomaisk Milk Canning Plant" is among the TOP-5 largest producers of canned milk products. In addition to Ukraine, the company's products are present on the markets of the USA, Israel, Canada, Syria, Iraq, UAE, Uzbekistan, Kazakhstan, Georgia, Armenia, Azerbaijan, Belarus, Moldova, and Turkmenistan.



JSC "Pervomaiskdizelmash"

A specialized machine-building enterprise in Ukraine producing medium-speed engines, engine-generators, and cogeneration units based on them with electric power range from 315 to 750 kW, with additional heat production up to 1065 kWh in cogeneration mode.

One of the enterprise's directions is the production of agricultural equipment, namely: harrows, various types and modifications of field rollers, which improve soil fertility and increase crop yields by up to 30%.

SE "Foundry Plant"

A subsidiary enterprise “Foundry Plant” of JSC “Pervomaskdizelmash” established in 1998 based on the divisions of JSC “Pervomaskdizelmash”.

SE “Foundry Plant” is the largest manufacturer of cast iron production in Mykolaiv region. The priority direction is the production of machine-building casting from gray cast irons GI-20, GI-25, high-strength HI-50, and special cast irons. SE “Foundry Plant” is a leader in domestic production segment of field rollers.

Production are supplied to all regions of Ukraine and also exported to foreign markets, including the European Union countries.



PJSC “Santa Ukraine”

The history of PJSC “Santa Ukraine” dates back to 1945. Much has changed since then, but the company has always remained committed to its main principle: maintaining high European quality standards in the production of women’s clothing. For over 20 years the enterprise has been successfully manufacturing women’s clothing on order for leading European companies and well-known brands, such as: SWING, NEXT, MEXX, Marks&Spenser, LauraAshley, Mamas&Papas, Bonita, C&A, S. Oliver, Mariposa, MarcYacobs, Oui, Antonelle, PLANET, PRECISPETITE, TaraJarmon,



GERARDDAREL, Jakes among others.

Today, PJSC "Santa Ukraine" includes three sewing workshops, a cutting workshop, an experimental workshop, and a division for the production of consumer goods. It is in these workshops that skirts, dresses, trousers, and blouses are created and later exported to European countries.

PJSC “Fregat Plant”

One of the largest producers in the country of equipment of agriculture, the food and processing industry, shipbuilding products and hydraulics, equipment for core industrial sectors, and consumers goods. The plant’s history began in the late 1960s.

Main products of the plant:



- Wide-coverage electric-drive boom irrigation machines DDF "Fregat" and hydraulic-drive irrigation machines DMU “Fregat”;
- Soil cultivation machinery: heavy disc harrow-ploughs BPD-2.4, BPD-4.2, BPD-4.2-01, BPD-6.01; ring-toothed rollers KPF-6KZ; MDKSH-4.2 modules;
- Galvanized metal structures, including supporting systems for solar power stations;
- Galvanized road barriers, including those certified to meet European standards;
- Hydraulic equipment – 60 types;
- Milling and elevator equipment (rotary feeders for grain and flour, rotary valves, belt bucket elevators)
- Products and services for mechanical engineering, including casting, machining, hot-dip galvanizing, and various types of electroplating.

PJSC “Brig”



A manufacturer of energy-efficient equipment for grain drying, as well as grain processing and cleaning equipment. The company is one of Ukraine's key operators in the grain drying and processing equipment markets. Since 2006, the company has led the Ukrainian market in the production of energy saving grain-drying complexes with biomass heat generators. For nearly 20 years PJSC "Brig" has been producing technological equipment sets for cereal processing plants, capable of manufacturing all

types of groats.

The company's main products are certified by the State Committee of Ukraine for Technical Regulation and Consumer Policy within the UkrSEPRO national certification system.

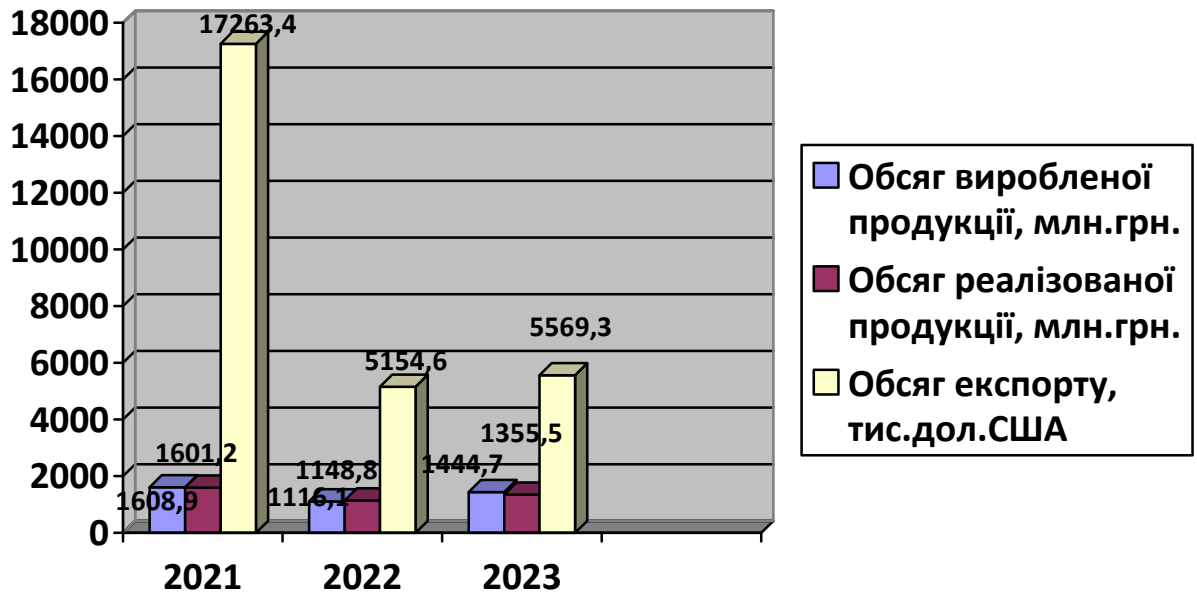


Table 1.4.1.2 Key indicators of industrial development

Despite rather challenging economic conditions, a number of the community's leading industrial enterprises maintain strong partnerships with foreign partners and supply their products to other regions of Ukraine and foreign markets.

The bulk of export volume is industrial products, including: engineering products (road barriers, hydraulic products), field rollers, garments, and food industry goods (canned dairy products).

The total volume of foreign trade in goods in 2023 amounted to USD 5,711.0 thousand, accounting for 0.5% of the share in Mykolaiv region (USD 1,000,675.8 thousand). Exports dominate the total trade volume, with a share of 97.5%. In 2023, exports amounted to USD 5,569.3 thousand.

Imports in 2023 totaled USD 141.7 thousand, which accounts for 0.03% of the share in Mykolaiv region (USD 544,318.0 thousand).

An important factor in the community's economic growth is the development of entrepreneurship.

By economic activity, the largest number of small and medium-sized businesses are concentrated in the sectors of services, wholesale and retail trade, and food service. The household service sector (hairdressing, clothing repair, shoe repair, etc.) is primarily supported by private entrepreneurs.

As of January 1, 2024, according to the Main Department of the State Tax Service in the Mykolaiv region, there were 5,195 registered business entities (legal entities and individual entrepreneurs) in the community. The number of active business entities per 10,000 people is 808.



Figure 1.4.1.3. Business entities

Since the first days of the war, the Pervomaisk urban territorial community has maintained appropriate conditions for business support. The community is well supplied with retail outlets, food service establishments, pharmacies, and service providers. Despite Russia's military aggression against Ukraine, businesses are adapting to new challenges, and the trade sector continues to develop – new stores, restaurants, and cafes are opening, and the branded network of food product manufacturers is expanding. This leads to new job creation and provides consumers with a broader range of goods.

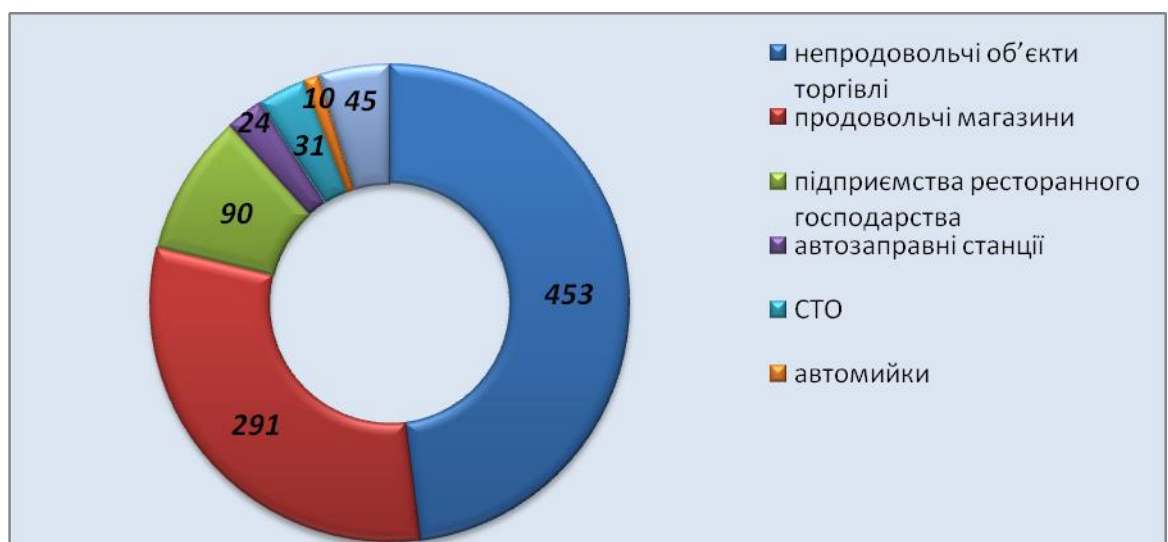


Figure 1.4.1.4. Trade facilities

There are 123 household service facilities operating in the community. Markets remain an important element in meeting the needs of the population. There are 3 markets, 3 shopping pavilion complexes, and 6 facilities with retail spaces. Markets accommodate a total of 4,735 retail spaces.

There are 12 business entities in the community engaged in the processing and food industry sectors, including: 1 dairy producer, 2 oil producers, 5 bakeries, and 4 confectionery products.

There are 30 farms operating in the Pervomaisk urban territorial community. The leading agricultural sector is crop production. The main focus is the cultivation of grain crops (wheat, barley, corn) and industrial crops (sunflower, rapeseed, and soybeans).

The market infrastructure includes 1 commodity exchange, 9 banks and their branches, 1 financial company, 6 insurance companies, 1 administrative service center, 2 business associations, and 2 credit unions. The community has created favorable conditions for efficient entrepreneurship and overcoming challenges related to doing business.

Key problems:

- Lack of qualified personnel (many skilled workers have been mobilized, reducing the available workforce in communities; emigration in search of safety and stability);
- Low purchasing power of the population;
- Disrupted logistics chains;
- Lack of tax incentives for newly established businesses;
- Challenges in competing with the shadow economy;
- Limited capacity of the local budget to provide financial support for small and medium-sized enterprises;
- Insufficient awareness among SMEs about the opportunities for using international technical assistance, and a lack of necessary knowledge and skills to start and run a business, including writing business plans and forecasting activities.

1.4.2. Investment Activity

Investment serves as the foundation for the development of enterprises, individual sectors, and the community's economy as a whole. For this reason, stimulating investment activity is considered a key task in ensuring the sustainable development of the Pervomaisk urban territorial community.

To develop the community's infrastructure, continuous efforts are being made to attract grant funds to the local budget, establish international connections with European cities, organize online conferences, conduct meetings, and participate in donor-organized training programs.

The community actively cooperates with:



- ***The Ministry of Industry and Trade of the Czech Republic*** on the implementation of the project "Feasibility Study for Wastewater Treatment and Drinking Water Supply - Pervomaisk";

- **The Nordic Environmental Finance Corporation (NEFCO)** within the projects "Reconstruction of the water supply treatment facilities in Pervomaisk" and "Installation of a solar power plant at the second lift pump station of the Water Treatment Facilities No. 1 (WTF-1), located at 123a Pavla Popovycha Street, Pervomaisk, Mykolaiv region";



- **The USAID Hoverla grant project in cooperation with DAI Global LLC** under the USAID project "Enhancing the Efficiency and Accountability of Local Government." Within the project, the community received a backhoe loader, a dump truck, a wood chipper on a trailer, a lighting tower on a trailer, and a tractor to support municipal services, as well as a mini-excavator. For social and educational support, five large and medium-capacity diesel generators were provided. Assistance is also provided in developing model legal acts, drafting the community charter, and establishing community boundaries;



- **the city of Augsburg (Germany) which provided** technical assistance totaling EUR 218.4 thousand and equipment worth EUR 14.9 thousand. In the future, pump equipment is planned to be delivered to the Municipal Water and Sewer Utility Company;



- **UNISEF, in partnership with the NGO "April 10"** з допомоги to support the municipal water and sewer utility company;



- *The United Nation Development Programme in Ukraine with financial support from the Government of the Kingdom of Denmark under the project «Office for Recovery and Development»*






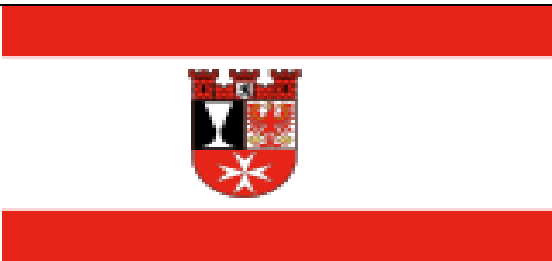

And the project *“Social Adaptation Space”*.



Currently, the Pervomaisk urban territorial community has signed 10 cooperation and friendship agreements covering a wide range of areas, including economics, security, and humanitarian cooperation:

Letter of intent with DAI Global LLC regarding the USAID Project “Enhancing the Efficiency and Accountability of Local Government” (“Hoverla”)



<p>Memorandum of Understanding for organizing recreation for Ukrainian children in 2023 with the Association Francas du Finistère and the Belgian organization "Libraries Without Borders"</p>	
<p>Project partnership agreement with the city of Augsburg (Federal Republic of Germany);</p>	
<p>Partnership agreement with the Pervomaisk urban territorial community of Kharkiv region;</p>	
<p>Declaration of friendship with the Berlin district Berlin-Neukölln (Federal Republic of Germany);</p>	
<p>Treaty of friendship and cooperation with the city of Dobrich (Bulgaria);</p>	

<p>Memorandum on the development of a feasibility study titled "Construction of a Wastewater Treatment Plant in the City of Pervomaisk" between the Pervomaisk urban territorial community and the Czech company "KONEKO"</p>	
<p>Memorandum of Understanding between the International Cooperation Agency of the Association of Municipalities of the Kingdom of the Netherlands (VNG International), the All-Ukrainian Association of Local Self-Government Bodies "Association of Ukrainian Cities," and the Pervomaisk City Council</p>	
<p>Grant agreement between NEFCO and the Pervomaisk City Council under the project "Reconstruction of the Water Supply System of Pervomaisk, Mykolaiv Region"</p>	
<p>Tripartite Memorandum of Understanding between GIZ, the NGO "School of Energy Efficiency," and the Pervomaisk City Council</p>	

The city of Vejle (Kingdom of Denmark) to implement joint projects



To establish connections with other communities, organizations, and experts, and to exchange experience, knowledge, and information on funding opportunities and grants, the Pervomaisk urban territorial community has joined the following associations:

- All-Ukrainian Association of Local Self-Government Bodies "Association of Ukrainian Cities";
- Association "Energy Efficient Cities of Ukraine" (EECU);
- Mykolaiv Regional Department of the Association of Ukrainian Cities;
- "Covenant of Mayors - East" initiative;
- All-Ukrainian Association of Amalgamated Territorial Communi

Projects the community plans to implement in the near future:

- Construction of housing for internally displaced persons (IDPs) – apartment buildings with social infrastructure;
- Modular shelters to protect children in educational institutions;
- Reconstruction of the building of the Pervomaisk Primary Health Care Center to provide qualified medical assistance to the population, IDPs, and servicemen with injuries to the musculoskeletal, nervous, and cardiovascular systems;
- Construction of a new solid waste landfill and waste processing plant;
- Implementation of the ongoing project to extract greenhouse gas from the landfill using wells and the installation of a gas-electric generator unit.

Eight community projects have been added to the DREAM platform. The DREAM platform serves as a tool for systematizing and submitting current projects initiated by fund administrators, city departments, and municipal enterprises. Thanks to this, the community can address its most pressing needs and ensure sustainable development.

Key issues:

- Instability and risks: the war creates an atmosphere of uncertainty and high risks, deterring investors;
- Resource redistribution: given the current situation, the community redirects resources toward military needs, limiting investment capacity;

- Low investment attractiveness: imperfect legislation, bureaucratic barriers, political instability;
- Insufficient public engagement: despite timely information, there is a low level of community participation in competitions, grants, and investment projects.

1.5. Financial status and Budget of the Community

1.5.1. Community Budget

In 2023, the budget of the Pervomaisk urban territorial community received a total of UAH 815.6 million.

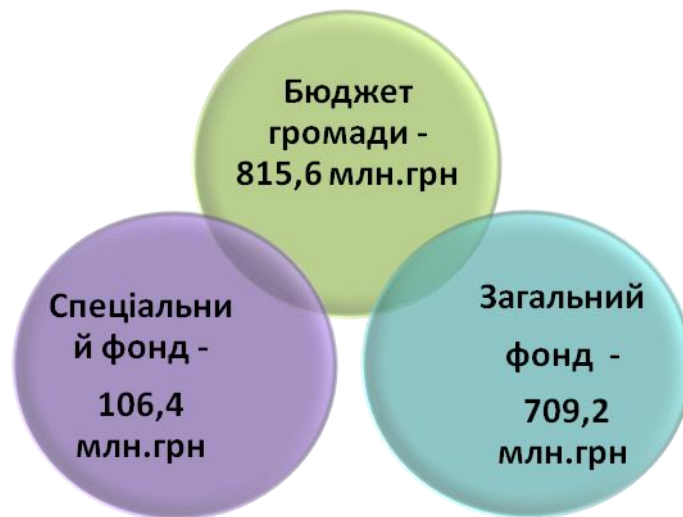
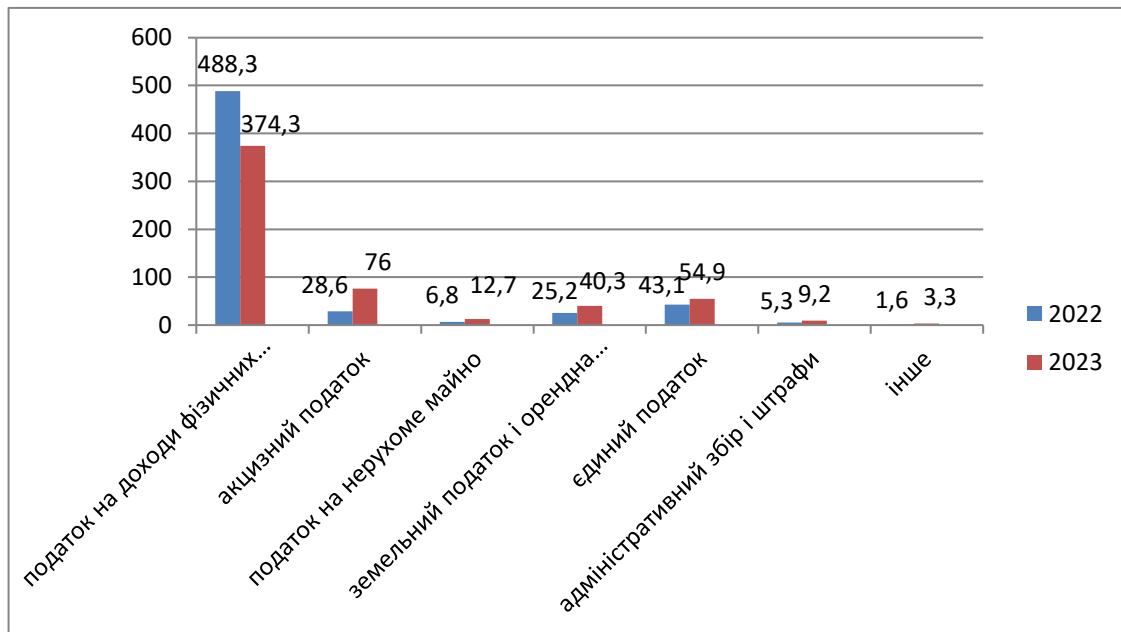


Figure 1.5.1.1. Community Budget for 2023

Revenues to the general fund of the city budget amounted to UAH 570.7 million. Compared to the previous year, tax and fee revenues decreased by UAH 28.2 million or 4.7%. This was due to changes in Ukrainian legislation, as in the fourth quarter of 2023, revenues from personal income tax from military service pay, bonuses, and other payments to servicemen and law enforcement officers were allocated to the State Budget of Ukraine.

Analysis of tax and fee revenues to the general fund of the city budget, in millions of UAH.



Regarding personal income tax, UAH 374.3 million was received. Compared to the same period last year, revenues decreased by UAH 114.0 million or 23.4%. This decrease occurred due to legislative changes, as a result of which, in the fourth quarter of 2023, the “military” personal income tax was credited to the State Budget of Ukraine.

The special fund of the city budget received UAH 106.4 million in 2023. Compared to 2022, revenues increased by UAH 74.0 million, or 3.2 times.

The increase in revenues was due to overperformance of planned indicators from own revenues of budgetary institutions and the development budget, specifically: revenues from land sales increased by 2.8 times; revenues from property alienation increased by 82.3%.

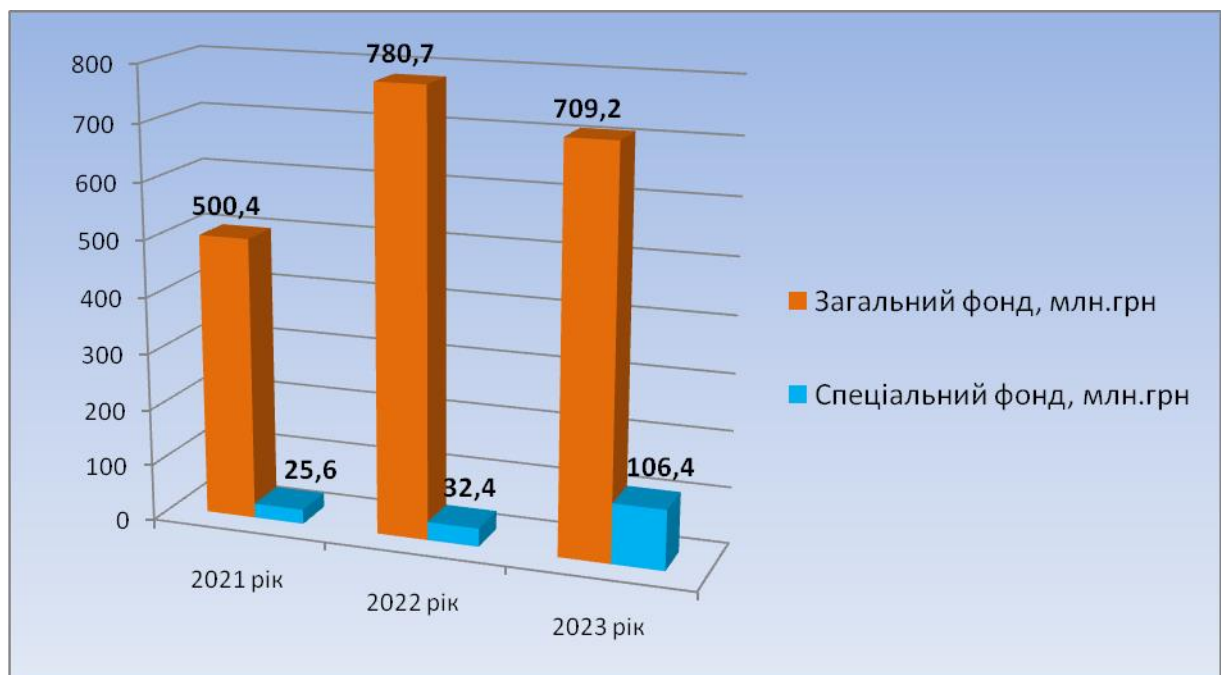


Figure 1.5.1.2. Analysis of the revenue part of the budget of the Pervomaisk City Territorial Community for 2021–2023.

The expenditure part of the general fund of the city territorial community budget for 2023 was executed at 96.8% of the revised plan for the reporting period, which amounted to UAH 820.2 million, with actual expenditures totaling UAH 793.7 million.

The under-execution of the expenditure part is explained by restrictions on expenditure financing in accordance with the requirements of the Cabinet of Ministers Resolution No. 590 dated June 9, 2021, "On Approval of the Procedure for the Treasury's Exercise of Powers in a Special Mode under Martial Law".

The expenditure part of the general fund of the budget had a social orientation. All available financial resources were mobilized to finance the protected expenditure items of the Pervomaisk City Territorial Community's budget.

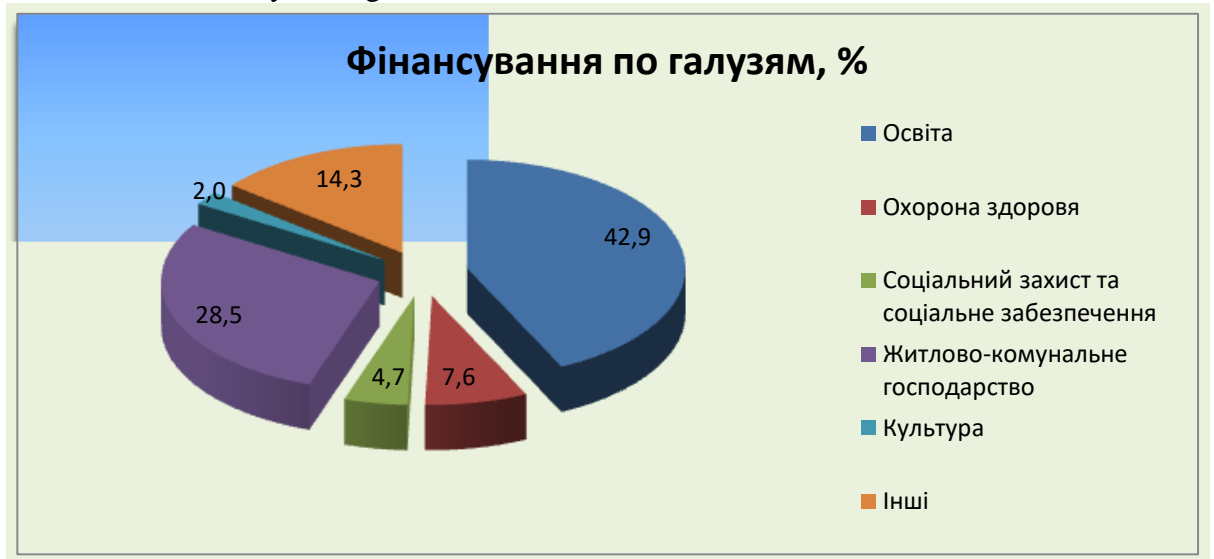


Figure 1.5.1.3. Sectoral financing, %

According to the assessment of territorial communities based on the results of 2023, conducted within the framework of the "U-LEAD with Europe" Program and based on the performance indicators of local budgets, the Pervomaisk City Territorial Community was classified as having a high level of capacity.

The financial capacity assessment of territorial communities was conducted based on 2023 reporting data across 11 indicators calculated using population data and budget performance indicators of each respective community. In total, 1,438 communities were assessed.

1.5.2. Characteristics of Local Target Programs

Throughout 2023, 34 programs were financed for a total amount of UAH 360.5 million. The largest share was allocated to programs in the field of housing policy and housing and communal services — 71.1% of the total program funding, and to healthcare programs — 12.0% of the total program funding.

The programs financed from the city budget in 2023 were implemented in the following areas:

Table 1.5.2.1. Program funding during 2023

Program funding by sector	Number by sector	Funded in 2023, million UAH
Family, Youth, Sports	4	1,7
Crime prevention	1	2,4
Land Relation	3	15,1
Emergency Prevention	1	0,9
Program "Our community: Its Events, Holidays, Workdays"	1	1,9
Healthcare	11	43,3
Housing Policy and Utilities	1	256,5
Social Protection	2	11,0
Culture	1	0,2
Education	3	10,7
Other	6	16,8
Total	34	360,5

The funding of local program activities made it possible to improve service delivery to community residents and implement activities in the fields of education, culture, sports, social protection, and welfare. This ensured the full provision of social guarantees, benefits, assistance, and compensations for the most vulnerable groups of the population, including elderly citizens, persons with disabilities, children with disabilities, patients requiring constant care, war and labor veterans, families of those who died during military actions against the occupying forces of the Russian Federation, families of those killed or deceased in other countries, combatants abroad, and other residents of the community in need of social support.

1.6. Transport Infrastructure and Communications

Transport is an important component of both the social and industrial infrastructure of the Pervomaisk City Territorial Community.

The city of Pervomaisk is located at the intersection of the national highway H-24 "Blahovishchenske – Mykolaiv" and regional highways P-75 "Tymkove checkpoint – Balta – Pervomaisk – Domanivka – Oleksandrivka" and P-06 "Ulyanivka – Mykolaiv".

The transport system consists of railway transportation (both passenger and freight) and motor transport services.

Public transportation within the Pervomaisk City Territorial Community operates on 39 urban and 6 suburban routes.

The rivers flowing through the community are not navigable. River transport is absent.

The road and transport infrastructure of the Pervomaisk City Territorial Community includes:

- 1) Railway stations: “Holta”, “Kinetspil”, and “Pidhorodna”;
- 2) Railway lines within the community – 20.94 km;
- 3) Bus stations: “Pervomaisk Bus Terminal” and “Holta”;
- 4) National public roads within the community – 13.3 km;
- 5) Local public roads within the community – 448.93 km;
- 6) Bridges on national and local roads – 8; plus 1 railway bridge, 1 overpass, and 1 pontoon bridge;
- 7) Communally owned roads and streets – 448.93 km;
- 8) Public transport stops – 217 units;
- 9) Traffic light systems – 6 units;
- 10) Public parking lot (131 parking spaces near the Central Market);
- 11) Taxi stands – 15 (76 parking spaces).

Current issues in the city transport system of the Pervomaisk City Territorial Community include:

1. A large percentage of roads require repair: 30% need major repairs, 50% current repairs, and 20% require grading and pothole repairs;
2. Outdated transport infrastructure: 47% of public transport stops need repairs, and 40% are not equipped with shelters;
3. High wear rate of the public transport fleet and shortage of qualified drivers;
4. Limited number of vehicles adapted for people with reduced mobility: in city transport, only 4 vehicles are available for transporting persons with disabilities; in suburban transport – only 1 bus;
5. Organization and regulation of transportation for privileged categories of the population. To address the issue of compensation for transporting certain categories of beneficiaries, the program “A Community Comfortable for Everyone (2021–2025)” is being implemented.

Postal services within the Pervomaisk City Territorial Community offer over 20 types of services, including socially significant ones such as the payment of pensions and social assistance, parcel and letter delivery, money transfers, subscriptions and delivery of periodicals, and utility payments.

There are 8 branches of JSC “Ukrposhta” operating in the community.

Courier services operating in the community include:

1. Delivery
2. Autolux
3. KSD
4. In-Time
5. Nova Poshta – 6 branches and 46 parcel lockers
6. PrivatBank parcel locker
7. SAT
8. Night Express
9. Meest

Mobile communication services are provided by: Kyivstar, Vodafone, and Lifecell. Internet providers include: Kyivstar, Vsesvit, Netmix, Holta, X-city, Megaprostr, Phobos-Telecom, and Ukrtelecom.

The Pervomaisk City Territorial Community is sufficiently covered by courier, postal, mobile, and internet communication services.

1.7. Land Resources

The total land area of the Pervomaisk City Territorial Community amounts to **4,032.14 hectares**, including the total area of the city of Pervomaisk — **2,513.6 hectares**, of which **9.6%** are reserve lands or lands not granted for ownership, permanent use, or temporary use.

The land use structure of the city includes:

- Land plots for residential construction and maintenance of household buildings (homestead plots), private subsidiary farming – 1,103.0 ha;
- Institutions, establishments, and organizations – 245.2 ha;
- Transport and communications enterprises and organizations – 102.8 ha;
- Industrial and other enterprises – 85.0 ha;
- Military units, enterprises, institutions, organizations, and defense education institutions – 62.3 ha;
- Land plots designated for non-agricultural entrepreneurial activities – 20.5 ha.

Conclusions:

1. The community has favorable climatic conditions for:
 - Agriculture: A long growing season allows for cultivating a wide range of crops; the moderately continental climate ensures harvest diversity, which promotes agribusiness development.
 - Comfortable living: Relatively mild winters with low snowfall reduce heating costs and minimize the risks associated with extreme winter weather conditions.
2. The community also offers favorable conditions for tourism and sports development. Its unique landscapes, scenic views, and extended river shorelines create all the prerequisites for restoring and developing the tourism sector.

1.8. City building documentation

The General Plan, as the main type of urban planning documentation at the local level, is intended to justify the long-term strategy for the planning and development of settlement territories. As of today, out of **7** settlements within the Pervomaisk City Territorial Community, 1 settlement (14%) has a General Plan — the city of Pervomaisk.

The General Plan of the administrative center, the city of Pervomaisk, was approved in 2015 and requires updating.

The Law of Ukraine “On Amendments to Certain Legislative Acts of Ukraine Regarding Land Use Planning” provides for the development by communities of a Comprehensive Plan for the Spatial Development of the Territorial Community, which simultaneously serves as both urban planning documentation at the local level and land management documentation.

The Comprehensive Plan for the Spatial Development of the territorial community defines the planning organization, the functional designation of the territory, the main principles and directions for forming a unified public service system, road network, engineering and transport infrastructure, engineering preparation and landscaping, civil protection of the territory and population from hazardous natural and man-made processes, land protection and protection of other components of the natural environment, formation of an ecological network, protection and preservation of cultural heritage and the traditional character of settlement environments, as well as the sequence of implementation of decisions, including the phased development of the territory.

Therefore, the development of the Comprehensive Plan for the Spatial Development of the Pervomaisk City Territorial Community is one of the key tasks for territorial development.

1.9. Housing and Communal Infrastructure

The housing stock of the Pervomaisk City Territorial Community consists of 374 buildings. A total of 91 homeowners’ associations (hereinafter – HOAs) have been registered, comprising 125 residential buildings, of which 87 HOAs manage 121 buildings independently, and 4 HOAs are serviced by property managers.

Three HOA associations have been registered: “Hvardiiska” (comprising 27 HOAs); “Nadiia” (comprising 3 HOAs); and “Zatyshnyi Dim – Viktoriia” (comprising 2 HOAs, 3 buildings in total).

The multi-apartment housing stock is also serviced by 6 managing companies: Etalonservis LLC, Komuntekhubd servis LLC, ME “Zatyshok”, CHYST-KOMP LLC, PE Horbenko I.I., and PE Frolova I.I. These companies provide services to 203 buildings.

21 multi-apartment buildings are under self-management in the form of housing cooperatives, and 7 multi-apartment buildings are under self-management without forming a legal entity.

To address the issue of deterioration of multi-apartment buildings, the Executive Committee of the City Council, by Resolution No. 146 dated 14.04.2023, approved the Regulation on the Financing of Capital Repairs of Common Property in Multi-Apartment Buildings. According to this Regulation:

– financial support is provided from the local budget within the limits of available financial resources, in the form of co-financing of capital repairs, calculated as a percentage of the expected cost of works according to a progressive scale, whereby part of the cost is covered by co-owners of the building and the remaining part – by the budget of the city territorial community.

Beautification, Municipal Solid Waste Management

The visiting card of the Pervomaisk City Territorial Community is its beautification, as everyone’s impression of a settlement is shaped by how clean it is, the condition of its roads, sidewalks, bus stops, building facades, street lighting, and more.

The city of Pervomaisk and the streets of the settlements of the Pervomaisk City Territorial Community are among the greenest places in Mykolaiv Oblast. The total area of green spaces is

1,762 ha. Annually, 230,000 m² of lawns and 3,420 m² of flower beds are maintained using funds from the local budget. Green plantings shape the city's landscape and serve as places for everyday recreation for residents.

Parks of landscape art "Molodizhnyi" and "Druzhba Narodiv", squares, and plantings along the city's main streets play a key role in shaping the landscape of the settlements. Greenery on other streets, in courtyard driveways, and public squares also occupy a significant place.

According to concluded contracts, services are provided for the cleaning and sweeping of streets with a total area of 145,533 m² and maintenance of green areas along roads with a total area of 201,002 m², as well as 2 parks and 7 squares. Work is also carried out to arrange flower beds and flower installations. Spring and autumn community clean-up months are held.

The average annual volume of municipal solid waste removed from 2021 to 2023 inclusive amounted to 94.4 thousand m³, with 69.8 thousand m³ collected and landfilled from the population.

The collection and removal of municipal solid waste to the temporary landfill is carried out on schedule using 8 garbage trucks from 113 container sites equipped with 402 containers.

To improve MSW management, in 2012, a 4.3435 ha land plot (at the filtration fields of the former juice canning plant) was allocated for the construction of a new landfill in Pervomaisk. A landfill construction project with a volume of 400 thousand m³ was developed and received a positive conclusion. The estimated cost of landfill construction was 25,852.8 thousand UAH.

There are no chemical or coal industry enterprises in the community, and therefore no high level of air pollution.

Issues in the Housing and Utility Sector:

Beautification:

- 71% of the city's streets do not have hard surfacing, which limits vehicle access for the removal of solid and liquid household waste from the private sector;
- the wear and tear of specialized vehicles leads to disruptions in waste collection schedules; frequent breakdowns highlight the urgent need to renew and increase the number of vehicles for MSW removal, sanitary cleaning, and removal of liquid waste;
- there is no systematic approach or proper execution of contracts for waste and sewage removal from the private sector, resulting in the refusal of many residents to sign contracts;
- there is a need to implement technologies for separate collection and disposal of MSW.

Greenery:

- a significant number of plantings require renewal and landscape reconstruction;
- there is a shortage of sanitary protection plantings;
- there is a need to conduct inventory and passportization of green plantings.

1.9.2. Water supply and sewage, heat supply

The residents of the settlements of the Pervomaisk City Territorial Community are provided with round-the-clock access to drinking water.

Drinking water supply for the community is ensured through fresh surface water, four boreholes, and wells (in the private sector).

The total length of water supply networks in the settlements of the Pervomaisk City Territorial Community is 401.85 km, including: main water pipelines – 87.6 km, internal networks – 314.25 km.

There are 14 clean water storage reservoirs with a total volume of 27.05 thousand m³ and 8 Rozhnovsky towers with a total volume of 0.350 thousand m³. There are four wells in the community, including two drinking water supply stations using artesian boreholes.

Wells (public water wells). The Department of Housing and Communal Services of the City Council also has 244 public wells on its balance.

The sewerage system of the settlements of the Pervomaisk City Territorial Community consists of gravity sewer networks, pressure collectors, sewage pumping stations, and wastewater treatment facilities.

Wastewater disposal is ensured by 23 sewage pumping stations. The total length of the sewer network is 194.3 km. Wastewater is treated at treatment facilities with a daily capacity of 30.0 thousand m³. The average annual volume of treated wastewater is 2,000.0 thousand m³.

Problems:

- deterioration of water supply and sewerage networks;
- absence of centralized water supply in part of the private sector.

1.9.3. Street Lightning

As of today, the settlements of the Pervomaisk City Territorial Community have 3,266 street lighting points, and the total length of street lighting networks is 146.042 km.

Issues:

- Insufficient increase in the number of street lighting facilities;
- Slow pace of major repairs and reconstruction of existing street lamps;
- Gradual introduction of new energy-efficient lighting devices.

1.9.4. Energy Efficiency

In April 2023, the Pervomaisk City Territorial Community joined the European initiative "Covenant of Mayors for Climate and Energy" (Resolution of the Pervomaisk City Council No. 6 "On joining the European initiative 'Covenant of Mayors for Climate and Energy'") and committed to reducing CO₂ emissions by at least 35% by 2030 through energy efficiency measures and the use of renewable energy sources, and to achieving climate neutrality by 2050.

The energy policy of the Pervomaisk City Territorial Community is defined in the Energy Policy Declaration and is based on the principle of continuous improvement (Resolution of the City Council dated May 25, 2023, No. 5 "On the implementation of an energy management system and approval of the Energy Policy Declaration of the Executive Committee of the Pervomaisk City Council").

There are 126 buildings in communal ownership in the Pervomaisk City Territorial Community: 28.7% were put into operation between 1900 and 1950, 49.2% between 1951 and 1980, 15.6% between 1981 and 1990, and 6.5% between 1991 and 2016. All buildings have

simple architectural, planning, and structural solutions and available design and construction documentation. The floor area of the institutions ranges from 42.6 m² to 59,856.9 m².

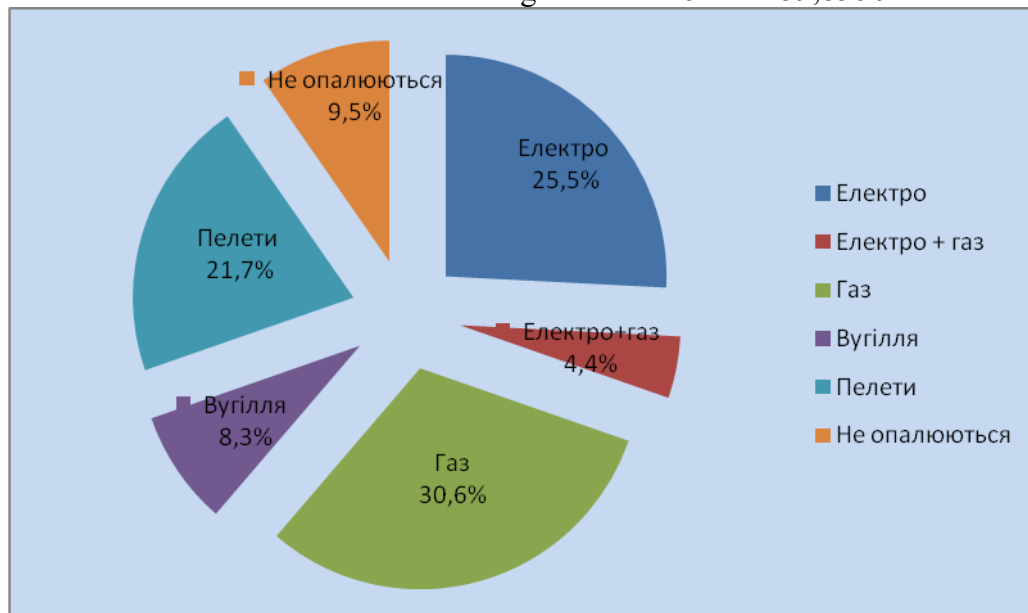


Figure 1.9.4.1. Heating systems in buildings of budgetary institutions.

The following heating systems are used in the buildings of budgetary institutions: gas heating (48 buildings or 30.6%), electric heating (40 buildings or 25.5%), combined electric and gas heating (7 buildings or 4.5%), pellet heating (34 buildings or 21.7%), coal heating (13 buildings or 8.3%).

In total, 48 buildings or 38.1% require modernization of their heating networks. The main problems hindering the development of energy efficiency:

1. Rising cost of energy resources.
2. Lack of funds in the budget of the Pervomaisk City Territorial Community to implement energy-saving and energy-efficient measures in the public sector.
3. Low energy efficiency of public buildings.
4. Outdated infrastructure. Insufficient investment in infrastructure upgrades over many years.
5. Low public awareness.
6. Insufficient educational and awareness-raising efforts from NGOs and the media.
7. Lack of investment incentives for energy efficiency.
8. Imperfect legislation. Energy efficiency legislation is constantly changing, creating risks for investors.
9. Historically, energy efficiency has not been a priority in Ukraine. To address issues in the field of energy efficiency, the implementation of measures is envisaged within the Sustainable Energy Development Program of the Pervomaisk City Territorial Community for 2025–2030, the Sustainable Energy and Climate Action Plan (SECAP) of the Pervomaisk City Territorial Community until 2030/2050, and the Municipal Energy Plan (MEP).

1.10. Humanitarian Infrastructure

1.10.1. Network of Healthcare Facilities (Primary and Secondary Level)

Medical services for residents are provided by municipal healthcare institutions of primary and secondary levels.

Primary healthcare is provided by the Municipal Enterprise "Pervomaisk City Center for Primary Healthcare". In addition, three private practitioners also provide primary healthcare services. The structure of the center includes:

- 13 general practice family medicine outpatient clinics;
- 2 health posts (in the villages of Hrushivka and Chausove-2);
- Emergency care department;
- Department of medical check-ups;
- Rehabilitation department;
- Clinical laboratory. The planned capacity of the center is 768 visits per shift.

The family medicine outpatient clinics and the rehabilitation department have 78 daytime inpatient beds. As of the end of 2023, the center employs 284 staff members, including 54 doctors (of whom 36 are family doctors), and 140 mid-level medical staff (including 60 family medicine nurses). The center operates under a contract with the National Health Service of Ukraine. As of 01.01.2024, 58,440 people had signed declarations with family doctors of the center, which is 84.4% of the total population of the community. Under the contract, the center provides patients with a guaranteed package of medical services free of charge (doctor consultations, health monitoring, preventive measures, treatment prescriptions and e-prescriptions under the "Available Medicines" program, basic laboratory and instrumental examinations). Doctors' and administrative staff workstations are equipped with computers and office equipment with Internet access.

Key problems hindering the development of ME "Pervomaisk City Center for Primary Healthcare"

1. Shortage of medical personnel.
2. Lack of an outpatient clinic in the "Skala" neighborhood of Pervomaisk, where residents could receive primary care.
3. Preparation of design and estimate documentation and reconstruction of the cultural center building in the "Sugar Factory" neighborhood of Pervomaisk to provide rehabilitation services to residents.
4. Physical accessibility to primary healthcare services.

Secondary (specialized) healthcare services are provided by the Municipal Non-Commercial Enterprise "Pervomaisk Central City Multidisciplinary Hospital" and the Municipal Non-Commercial Enterprise "Pervomaisk Central District Hospital".

The MNE "Pervomaisk Central City Multidisciplinary Hospital" is designated as a reference healthcare facility in the Mykolaiv Hospital District and recognized by the Hospital Council as a Level I multidisciplinary hospital for intensive treatment to serve the population of the Pervomaisk District.

All hospital departments are equipped with computers and internet access. The hospital uses the software system "Small Inpatient Facility". The hospital employs 555 staff, including 84 doctors and 231 mid-level medical staff. There are 262 inpatient beds (in 10 departments across 15 specialties). The planned capacity of the outpatient clinic is 546 visits per shift.

Key problems hindering the development of MNE "Pervomaisk CCMBH":

1. Shortage of medical personnel.

2. Relocation of obstetric and gynecological departments to Building No. 3, which houses the pediatric department.
3. Major repairs needed for 10 facilities totaling UAH 29.1 million (roofs, premises, access roads, etc.).

The Municipal Non-Commercial Enterprise "Pervomaisk Central District Hospital" of the Pervomaisk District Council of Mykolaiv Oblast. An agreement was signed with the NHSU in 2023 for financial support under 14 medical care packages.

Significant attention is paid to providing patients with free medication according to medical protocols and meals during hospitalization, as well as the efficient use of budgetary and extra-budgetary funds, fuel and construction materials, equipment, and inventory.

Inpatient care is provided in 5 surgical and therapeutic departments with 168 beds. Inpatient medical care is available for injuries sustained in combat by military and civilians, as well as for scheduled care.

The hospital has an outpatient clinic with a capacity of 500 visits per shift (actual load detailed in Table 1.10.1.5), several paraclinical services (clinical and biochemical laboratory, ultrasound, functional, endoscopic diagnostics, and X-ray services). It offers specialized medical care in 19 specialties and has a women's consultation office.

An infection control department operates and is staffed according to the schedule to ensure compliance with the Ministry of Health's regulations on nosocomial infection prevention.

Key problems of MNE "Pervomaisk CRH":

1. Shortage of medical personnel.
2. Insufficient funding for medicines, food for patients, and fuel for vehicles.
3. Maintenance and repair of medical equipment.
4. Repairs of buildings, purchase of building materials, travel expenses, elevator maintenance services, etc.
5. Completion of roof reconstruction of the main building and fence of the CRH.
6. Development of a reconstruction project for the hospital building roof.
7. Purchase of medical equipment: Holter monitoring system (1 unit), portable ECG machines (2 units), bedside X-ray machine (1 unit).

Healthcare facilities in the community are currently receiving various humanitarian aid from international organizations, including an ambulance (MERCEDES-BENZ), computer equipment, medicines, medical devices and furniture, generators, etc. This support significantly improves the quality of medical services in the community.

1.10.2. Sport Facilities

The community operates: 1 stadium, 46 sports grounds, 7 football fields, and 27 sports halls.

To create appropriate conditions for improving human health through physical culture and sports, the community implements the City Comprehensive Program "Sportive Community" for

2021–2025 and the Targeted Comprehensive Program for the Development of Football in the Pervomaisk Territorial Community for 2021–2025.

As part of the implementation of these programs, about 50 mass sports events were held in 2023.

From May to October 2023, the community implemented the President of Ukraine's Project "Active Parks – Locations of a Healthy Ukraine." Within this framework, 80 physical culture and sports events were held in the "Druzhba Narodiv" Park of Culture and Recreation for all interested groups.

Issues, requiring solution:

- increasing Increasing budget allocations for financing mass sports, physical health improvement events, activities for people with disabilities, technical sports, and training camps for competitions of various levels;
- Construction and equipping of sports grounds near residential areas and in public recreation zones;
- Supporting the work of sports clubs, especially for children, youth, and people with special needs;
- Establishment of the Municipal Center for Physical Health "Sport for All".

1.10.3. Cultural institutions

Currently, the cultural network of the Pervomaisk Territorial Community includes 5 club-type institutions, 3 art schools, and a Public Library comprising 9 branch libraries.

In the club institutions of the community, 30 amateur art groups and 32 hobby associations operate; 7 groups have the title "People's", and 2 groups are titled "Model".

Events commemorating significant community and national occasions during 2023 were held with restrictions due to wartime conditions — through prayer services in churches, moments of silence, and laying flowers to honor the memory of all soldiers who gave their lives for Ukraine's freedom and independence.

During the 2022–2023 academic year, 749 students attended art schools in the community. For the 2023–2024 academic year, 777 students are enrolled in art education.

Art school students consistently win awards at prestigious national and international competitions and festivals, demonstrating the high level and potential of the community's art schools. In 2023, students represented the community in 4 regional, 29 national, and 12 international competitions and festivals, earning 54 first-place awards, 27 second-place awards, 21 third-place awards, and 4 Grand Prix titles.

Table 1.10.3.1. Culture Sector Indicators

Indicator	2021	2022	2023
Number of culture institutions	12	9	9
Number of amateur and hobby associations	71	62	62
Number of events	463	173	394

Library stock replenishment (UAH thousand)	229,2	163,7	118,5
Number of art school students	1064	749	777

Key issues in the sector:

- Limited sector funding;
- Obsolete computer equipment in libraries;
- Need to modernize material and technical infrastructure;
- Low adoption of innovative technologies by institutions.

1.10.4. Social sphere

The community's social protection policy focuses on increasing the efficiency of state support for vulnerable groups of the population, improving the provision of social services, and enhancing their quality.

The social protection system in the Pervomaisk City Territorial Community consists of the following structures:

1. Department of Social Protection of the Population of the City Council;
2. Territorial Center for the Provision of Social Services (Social Care) of the Pervomaisk City Territorial Community;
3. Pervomaisk Center for Social Services;
4. Department for Children's Affairs of the City Council.

Table 1.10.4.1. Information on vulnerable groups of the population in need of social protection and support

Indicator	Number of persons
Persons with disabilities	4874
Children with disabilities	326
Family members of fallen soldiers	165
Internally displaced persons	5593
Children among internally displaced persons	980
Families receiving state assistance upon the birth of a child	1252
Large families	276
Low-income families	389
Children in difficult life circumstances	45
Orphans and children deprived of parental care	107
Families receiving state aid for caring for a sick child	2
Elderly, incapacitated individuals served by the Territorial Center	363
Adoptive families	5
Guardianship/custodianship families	77

Foster families + family-type orphanages	13
Single mothers/fathers	161

The Pervomaisk City Territorial Community implements the Comprehensive Social Protection Program "A Community Comfortable for Everyone," aimed at supporting the most vulnerable groups, improving the social services system, enhancing their quality and efficiency, and strengthening targeting.

The community hosts the Pervomaisk City Center for Comprehensive Rehabilitation of Children with Disabilities. The Center's mission is to help children with special needs overcome developmental difficulties, acquire household and social skills, develop abilities, and create conditions for gradual integration into society. Services are provided free of charge. As of 01.01.2024, 39 children with disabilities completed rehabilitation courses at the Center. Additionally, 4 children underwent rehabilitation without formal enrollment, based on their internally displaced person certificates.

Current priorities for developing the social sphere include creating conditions for supporting the most vulnerable groups, improving the social service delivery system, enhancing its efficiency, and strengthening targeting, namely:

- Preventing the emergence of difficult life circumstances;
- Assisting in overcoming difficult life circumstances;
- Helping to minimize the negative consequences of difficult life circumstances;

Key issues:

- Insufficient funding for the development of the social protection system, including major repairs of premises;
- Procurement of computer equipment and printers for the Department of Social Protection;
- Provision of electric scooters/bicycles for social workers of the Territorial Center to enable service delivery in remote areas of the territorial community

1.10.5. Educational Institutions Network

The community has 48 educational institutions and facilities, including: 18 general secondary education institutions, 19 preschool education institutions, 4 out-of-school education institutions, 1 Municipal Institution "Inclusive Resource Center of the Pervomaisk City Council" (MI "IRC"), 1 Municipal Institution "Center for Professional Development of Teaching Staff" (MI "CPDTS"), 4 higher education institutions, and 1 vocational school.

Over the past three years, the number of classes and students in educational institutions of the community has been declining.

Table 1.10.5.1. Network of General Secondary Education Institutions

Name of Institution	2021/2022 AY		2022/2023 AY		2023/2024 AY	
	Number of students	Number of classes	Number of students	Number of classes	Number of students	Number of classes
Gymnasium № 1	556	20	510	19	530	19
Gymnasium № 2	470	18	451	18	408	18
Gymnasium № 3	190	9	186	9	172	9
Gymnasium № 4	750	27	743	26	631	25
Gymnasium № 5	767	27	741	27	743	27
Gymnasium № 6	208	9	199	9	180	9
Gymnasium № 7	150	9	152	9	154	9
Gymnasium № 8	164	9	150	8	133	8
Gymnasium № 9	336	16	309	13	330	14
Gymnasium № 10	424	18	414	18	366	17
Primary school № 11	290	10	295	10	313	10
Lyceum «Prestige»	1023	36	1006	36	989	34
Lyceum «Erudite»	1075	37	1057	36	1041	37
Lyceum «Lider»	484	16	503	16	544	17
Kinetspil Gymnasium	431	19	404	17	323	14
Pidgorodnya Gymnasium	218	10	213	9	172	9
Hrushivka Gymnasium	120	9	117	9	118	9
Chausove Gymnasium	44	8	58	8	56	8
Total	7700	307	7508	297	7203	293

The preschool education network comprises 22 municipally-owned institutions. All preschools are properly maintained, with safe conditions created for children. Currently, 21 of the 22 institutions are operational. The Kinetspil preschool is not functioning due to the absence of a basic shelter.

As of 01.01.2024, the number of preschool-age children was 1,915. Coverage of preschool education for children aged 5 to 6 (7) years was 100% (with 90% attending in offline format).

The community's 4 out-of-school education institutions ensure extracurricular education. These institutions (Youth Creativity Center, Junior Academy of Sciences, Center for Scientific and Technical Creativity of Youth, Youth Sports School) operate 161 clubs and sections aligned with their mission. A total of 2,066 students are involved in club activities.

Since September 2018, the Inclusive Resource Center has been operating, providing developmental and correctional services to children with special educational needs and organizational-consultative support to educators on inclusion. Every educational institution has established psycho-pedagogical support teams and developed individual educational development programs. Preschool and general secondary education institutions employ teaching assistants for children with special educational needs.

The mission of the Center for Professional Development of Teaching Staff is to ensure the professional development, psychological support, and consultation of educators in the community.

The preschool and out-of-school education network meets the needs of the community; however, optimization is needed for preschools located in the “Fregat” neighborhood serving adjacent areas.

The community has 4 *higher education institutions* (Pervomaisk branch of Admiral Makarov National University of Shipbuilding, Pervomaisk Vocational College of the same university, Pervomaisk Medical College, and the Pervomaisk branch of the Monad Medical College), and one state vocational institution (Pervomaisk Industrial Vocational Lyceum). Training of qualified workers, junior specialists, bachelors, and specialists is offered in 35 professions.

Table 1.10.5.3. Number of students in vocational education institutions

Indicator	Unit	2021	2022	2023
Total vocational education institutions	Unit	5	5	5
Number of students enrolled	Persons	2329	2065	2729
- Full-time Persons	Persons	1969	1820	2201
- Part-time Persons	Persons	360	245	528

Main barriers to development in the education sector:

- Optimization of the educational network due to demographic factors (as per Cabinet of Ministers Resolution No. 245 dated March 5, 2024, state funding will no longer support educational institutions (except primary schools) with fewer than 45 students starting from September 1, 2025, and fewer than 60 students starting from September 1, 2026);
- Sharp decline in the number of students and pupils due to the full-scale invasion by the Russian Federation;
- Decreased student motivation and declining education quality due to prolonged distance and blended learning;
- Ensuring quality education for children with special educational needs;
- Creating a safe and healthy educational environment within the New Ukrainian School initiative;
- Insufficient material and technical support for educational institutions in the community;
- Lack of funding for extracurricular and individualized lessons.

1.10.6. Administrative Services

The Administrative Services Center (ASC) was opened on April 25, 2012. It is located on the first floor of the administrative building of the Executive Committee of the Pervomaisk City Council.

The ASC is designed to provide administrative services in a way that all processes related to service provision occur within the executive body without requiring the involvement of the consumer.

Currently, the ASC administrators provide 277 administrative services.

The Administrative Services and Registration Department of the Executive Committee of the Pervomaisk City Council consists of three divisions:

1. Department "Administrative Services Center" of the Department of Administrative Services and Registration of the Executive Committee of the Pervomaisk City Council;
2. Department of State Registration of Property Rights to Real Estate, Their Encumbrances, Legal Entities, and Individual Entrepreneurs, State Registrar of the Department of Administrative Services and Registration of the Executive Committee of the Pervomaisk City Council;
3. Department for Registration of Place of Residence, Issuance and Processing of Ukrainian Citizens' Passports of the Department of Administrative Services and Registration of the Executive Committee of the Pervomaisk City Council.

The main objective of the Department of Administrative Services and Registration of the Executive Committee of the Pervomaisk City Council is to establish a client-oriented system for the provision of administrative services to the residents of the community. The key principles of this system include: a single open space, courteous staff, clear procedures, concise and clearly defined timelines, comfortable conditions for clients, and maximum efficiency.

The services provided through the Administrative Services Center (ASC) cover various areas, including land issues (lease agreements, supplementary agreements, approval of regulatory and technical documentation, extracts from the State Land Cadastre, normative monetary valuation), housing and utilities (land works, tree removal), the Children's Services Office (permission to travel abroad, permission for property registration, guardianship over minors), social protection, municipal property, and the issuance of informational extracts from the register of property and proprietary rights.

As of today, the ASC department has received 10 card readers from the UN Program in Ukraine for reading information from ID cards (internal passports of the new Ukrainian model), 1 "mobile suitcase," and, according to the project, the community received a mobile ASC unit in July 2024.

Key Issues:

- Lack of funding for the development of the Administrative Services Center (ASC), due to the provision of administrative services by executive authorities through ASCs in accordance with the Resolution of the Cabinet of Ministers of Ukraine No. 523-r dated May 16, 2014. This includes insufficient resources for expanding and equipping the premises, purchasing computer, office, and telecommunications equipment, and increasing the number of ASC administrators;
- Low level of implementation of electronic services in the ASC (e.g., electronic queue terminals, banking terminals);
- Lack of opportunity to order administrative services and receive responses via mobile communication, social networks, etc.

1.11. Information on Civil Society Organizations and Religious Denominations

There are 142 registered civil society organizations in the Pervomaisk City Territorial Community, although not all of them are active. Among them are several active organizations, mostly working with youth in the fields of sports, arts and culture, education, and history, as well as associations of co-owners of multi-apartment buildings (ACMBs). Currently, three ACMB associations have been established and are actively functioning. There are also national public organizations.

Despite the above, the overall level of civic engagement cannot be considered high.

As of January 1, 2024, there are 34 registered religious denominations in the Pervomaisk City Territorial Community with legal entity status, including:

- Christianity, Orthodoxy – 15;
- Christianity, Roman Catholicism – 1;
- Christianity, Greek Catholicism – 1;
- Christianity, Protestantism – 15;
- Judaism – 1;
- Christian denomination of the Restorationist movement – 1.

Strategic Vision for the Development of the Pervomaisk City Territorial Community

The strategic vision represents a concentrated image of how the residents envision their community in the future.

PERVOMAISK CITY TERRITORIAL COMMUNITY – A HISTORICAL GEM IN THE NORTHWESTERN PART OF MYKOLAIV REGION, A COMFORTABLE, ECOLOGICAL, AND SAFE SPACE CONDUCIVE TO LIVING, DOING BUSINESS, AND DEVELOPING THE ECONOMY, SPORTS AND TOURISM.

WE ARE STRONG, UNITED COMMUNITY WITH SOCIALLY PROTECTED RESIDENTS, OPEN TO COOPERATION AND THE IMPLEMENTATION OF NEW IDEAS.

SWOT-Analysis of the Pervomaisk City Territorial Community

STRENGTHS	WEAKNESSES
1. Advantageous geographical location, with a developed communication network.	1. Use of outdated technologies; significant wear of core infrastructure and assets
2. Convenient logistical location of the city on national railway and highway routes.	2. Poor financial condition of many municipal enterprises and organizations
3. Availability of qualified professionals (in economic, legal, and engineering fields)	3. Ineffective waste management; absence of a landfill for waste disposal
4. Availability of free land plots accessible for investment	4. Absence of legally defined boundaries of the community's settlements
5. Unique landscapes, beautiful scenery, and an extended river coastline	5. Critical state of housing and utilities infrastructure; low quality of public utility services
6. Presence of two freshwater rivers that supply the community with drinking water	6. Insufficient number of dedicated spaces for youth, elderly people, and family leisure activities
7. Rich historical, architectural, and spiritual heritage favorable for tourism development	7. Low level of implementation of energy-
8. Developed agricultural machinery	

<p>manufacturing sector</p> <p>9. High-quality administrative services for residents and businesses</p> <p>10. International twin-city partnerships and established international cooperation</p> <p>11. Local authorities open to positive change</p>	<p>efficient technologies</p> <p>8. General apathy and passivity of a large portion of the population</p> <p>9. Underdevelopment of community self-governance structures</p> <p>10. Inadequate quality of rehabilitation services</p>
OPPORTUNITIES	THREATS
<p>1. End of military operations and de-occupation of currently non-government-controlled territories</p> <p>2. Approval and implementation of Ukraine's Recovery Plan</p> <p>3. Continued local government reform and expansion of powers and resource base of local self-governments</p> <p>4. Political support from the EU, USA, and other countries</p> <p>5. Activities of international technical assistance projects in Ukraine supporting local communities</p> <p>6. Continued international assistance in significant volumes (\geq \$30 billion per year) for the restoration of transport, energy, and social infrastructure.</p> <p>7. Ongoing implementation of Ukraine's commitments to promote gender equality and women's empowerment</p> <p>8. Further European integration processes that will enhance investor interest in Ukraine</p> <p>9. Continued implementation of reforms that will improve the business climate</p> <p>10. Implementation of government migration policy, including the launch of preferential mortgage or leasing housing programs, which will encourage the return of emigrants</p> <p>11. Implementation of national programs for the rehabilitation and social reintegration of combatants, as well as programs for restoring the mental health of Ukrainians, including children</p> <p>12. Continued digitalization to improve access to government procedures and services for all population groups</p> <p>13. Development of modern information transmission systems</p> <p>14. Adaptation to new standards and technical regulations aligned with EU requirements</p> <p>15. Implementation of national programs promoting scientific and innovative approaches across various sectors at the local level</p> <p>16. Stabilization of the legislative framework and implementation of European standards in Ukraine's political, judicial, administrative, and</p>	<p>1. Continuation or escalation of military aggression against Ukraine</p> <p>2. Corruption in government and political instability</p> <p>3. Shifting of state financial obligations for ensuring social standards onto local self-government</p> <p>4. Continued nationwide power outages (blackouts)</p> <p>5. Continued reliance on non-systemic borrowing on international financial markets; rapid growth of national debt</p> <p>6. Overall reduction in demand for labor, including in the industrial sector, due to economic transformations</p> <p>7. Unfair competition, corporate raiding, and weak protection of property rights</p> <p>8. Inflation outpacing the growth of household income</p> <p>9. Tight monetary policy; persistently high lending rates and limited access to credit</p> <p>10. Decline in product competitiveness due to increased imports from the EU</p> <p>11. Constant risk of budget sequestration or national default</p> <p>12. High proportion of the population over working age; natural population decline</p> <p>13. Rising social tension due to increasing prices for energy, food, and utility services</p> <p>14. Deterioration of the Southern Bug riverbed due to poor state management of the river basin</p> <p>15. Excessive regulation of public-private partnership procedures</p> <p>16. Decreasing external market demand and introduction of protectionist trade measures by foreign countries</p>

socio-economic systems 17. Budget support for territorial communities using gender-responsive budgeting approaches 18. Ensuring access to quality legal aid, including free legal aid for low-income populations	
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STRATEGIC AND OPERATIONAL GOALS AND OBJECTIVES

Based on the results of the socio-economic, PESTEL, and SWOT analyses, as well as the community's comparative advantages, challenges, risks, and strategic vision, the working group selected a dynamic (competitive) strategy as the basis for development. This strategy aims to create competitive advantages for the community by minimizing the impact of weaknesses through the opportunities emerging in Ukraine and globally (especially in the context of post-war recovery). At the same time, the community is expected to fully leverage its strengths.

Three key areas have been identified to focus efforts on the recovery and further development of the Pervomaisk City Territorial Community:

- Improving quality of life;
- Developing a competitive economy;
- Advancing tourism, environmental protection, and energy efficiency.

Таблиця 3. Goal Tree of the Pervomaisk City Territorial Community

Strategic Goal	Operational Goal	Objectives
1. Improving quality of life	1.1. Ensuring accessibility and safety in the community	1.1.1. Implementation of video surveillance and other technical tools for public order
		1.1.2. Creating an inclusive living environment for persons with disabilities and other low-mobility groups
	1.2. Development of housing and utility services	1.2.1. Development of centralized water supply and wastewater services
		1.2.2. Development of public amenities
		1.2.3. Creating competitive conditions in the provision of utility services
		1.2.4. Improving socio-economic conditions for internally displaced persons
	1.3. Optimization of the healthcare system	1.3.1. Modernization of the primary healthcare system and improved access
		1.3.2. Enhancement of material and technical support for primary care institutions
		1.3.3. Enhancement of material and technical support for secondary care institutions
		1.3.4. Improvement of medical facilities (modernization, modification, extension, retrofitting, reconstruction, thermal modernization, etc.)
	1.4. Enhancing	1.4.1. Improvement of material and technical

	education quality and optimizing the education network	support for educational institutions
		1.4.2. Creation of a safe environment for students and staff
	1.5. Ensuring accessibility and improving the quality of social and administrative services	1.5.1. Improvement of service quality and material/technical support of the Administrative Services Center (ASC)
		1.5.2. Enhancement of the quality and technical support of social service institutions
	1.6. Improving and modernizing transport infrastructure	1.6.1. Upgrading road and transport infrastructure
		1.6.2. Renewal of public transport vehicles
2. Developing a competitive economy	2.1. Creating a favorable environment for industry, agro-industrial complex, and SMEs	2.1.1. Promotion of entrepreneurship and development of SME human resources
		2.1.2. Support for agro-industrial sector enterprises
	2.2. Creating conditions for attracting investment	2.2.1. Promotion of the community's investment potential
		2.2.2. Creation of a unified municipal property register, development of a land management project for defining community boundaries, land inventory, and creation of a comprehensive spatial development plan
3. Developing tourism, environmental protection, and energy efficiency	3.1. Utilizing local resources and potential in tourism and culture; developing modern sports infrastructure to engage youth	3.1.1. Development of international cooperation and signing of intermunicipal partnership agreements
		3.1.2. Preservation and modernization of cultural institutions and infrastructure for shaping a modern cultural space
		3.1.3. Organization of annual community festivals to promote folk and amateur art
		3.1.4. Establishment of sports areas with modern equipment for all population groups
	3.2. Clean environment community	3.2.1. Fostering environmental awareness among residents
		3.2.2. Construction of a solid and medical waste processing facility
		3.2.3. Ecological restoration of the Syniukha and Kodyma rivers within the community
	3.3. Establishing a resource-efficient and energy-efficient community system	3.3.1. Development of renewable and alternative energy sources
		3.3.2. Development of local regulatory frameworks for sustainable energy and climate resilience
		3.3.3. Enhancement of energy efficiency in public buildings and utility infrastructure

Tentative List of Investment Projects for 2025

№	Project Name
1.	Installation of a video surveillance system in the community territory
2.	Implementation of a video surveillance system at the Culture and Leisure Center named after Ye. Zernytska, located at 1 Mykhaila Hrushevskoho St., Pervomaisk
3.	Major repair of the underground passage on Mykhaila Hrushevskoho St. in Pervomaisk, Mykolaiv Oblast
4.	Creation of the municipal center for physical culture and sports for people with disabilities "Invasport" (opening of an inclusive gym)
5.	Establishment of a "Day Care Center" at the Day Stay Department of the Territorial Social Services Center of the Pervomaisk City Territorial Community
6.	Establishment of a "Day Care Center" at the Pervomaisk City Comprehensive Rehabilitation Center for Children with Disabilities
7.	Installation of water meters with GPS for city subscribers
8.	Implementation of a subscriber accounting program "Municipal Enterprise Subscriber Department"
9.	Construction of a third-stage pumping station with water reserve tanks on Kamiianomostivska St. in Pervomaisk, Mykolaiv Oblast
10.	Reconstruction of chlorination stations OVNS-1, OVNS-2 in Pervomaisk, Mykolaiv Oblast
11.	Reconstruction of sewage treatment facilities in Pervomaisk, Mykolaiv Oblast (first stage)
12.	New construction (extension) of a pumping station with a water reserve tank on Korabelna St. in Pervomaisk, Mykolaiv Oblast
13.	Reconstruction of water intake node No. 1 with a first-stage pumping station with a capacity of 35,000 cubic meters, pressure pipelines, and construction of a drinking water treatment unit with a capacity of 16,000 cubic meters per day in Pervomaisk, Mykolaiv Oblast
14.	Reconstruction of a section of the pressure sewer collector NSC "PTU – NSC 'Pivdenna'" in Pervomaisk, Mykolaiv Oblast
15.	Replacement of pressure collectors from the "Main," "Pivdenna," "PTU," "Kubanska, 1" sewage pumping stations to the sewage treatment facilities, built in 1977
16.	Reconstruction of sewer dikes across the Southern Bug River, 400 mm in diameter, 6 units, with a total length of 3,000 meters, built in 1977
17.	Reconstruction of sewage pumping stations with replacement of pumping equipment for "Holovna," "Pivdenna," "Kubanska, 1," "PTU," and KNS No. 1, built between 1977–1985
18.	Reconstruction of water treatment facilities complex (Water Supply-1, Water Supply-2) to ensure stable centralized water supply for city residents
19.	Reconstruction of water pipeline dikes across the Southern Bug and Syniukha Rivers, 400 mm in diameter, 8 units, with a total length of 4,000 meters, built in 1977
20.	Reconstruction of the water supply network in Pervomaisk, 198 km, with diameters of 100 mm–400 mm, built in 1967
21.	Reconstruction of the water supply system in Pervomaisk, Mykolaiv Oblast (NEFCO)
22.	Implementation of modern methods for collecting solid household waste in the community
23.	Reconstruction of Taras Shevchenko Square and Street in Pervomaisk, Mykolaiv Oblast
24.	Reconstruction of the "Kosmos" cinema premises and preparation of design and estimate documentation
25.	Acquisition of municipal-purpose machinery and equipment (special construction equipment)
26.	Acquisition of municipal-purpose machinery and equipment (municipal machinery)
27.	Acquisition of municipal-purpose machinery and equipment (road machinery)
28.	Acquisition of municipal-purpose machinery and equipment (energy equipment, pumps)
29.	Acquisition of municipal-purpose machinery and equipment (pipeline equipment)

30.	Acquisition of municipal-purpose machinery and equipment (electricity storage systems)
31.	Cooperation between Pervomaisk City Territorial Community and Domanivka Settlement Community in the field of pellet production
32.	New construction of a residential multi-apartment complex for temporary housing of internally displaced persons in Pervomaisk, Mykolaiv Oblast
33.	Modernization project for laboratory equipment of the clinical laboratory of the municipal enterprise "Pervomaisk City Primary Healthcare Center" of the Pervomaisk City Council
34.	Creation of a Call Center at the municipal enterprise "Pervomaisk City Primary Healthcare Center" of the Pervomaisk City Council
35.	Obtaining the international quality certificate ISO 15189:2022 "Medical Laboratories. Requirements for Quality and Competence"
36.	Ensuring accessibility and continuity of mobile palliative medical care for adults and children, providing newborn patronage, and delivering medical care at the "Pidhorodna," "Kinetsil," "Hrushivka," and PZP "Chausove-2" primary healthcare facilities by the municipal enterprise "Pervomaisk City Primary Healthcare Center"
37.	Acquisition of a Logiq P10/P9 XDclear General Electric (USA) stationary ultrasound diagnostic system
38.	Acquisition of a flexible video ureteronephroscope for the municipal enterprise "Pervomaisk Central District Hospital" at 28 Mykola Amosova St., Pervomaisk, Mykolaiv Oblast
39.	Acquisition of a video colposcope for the municipal enterprise "Pervomaisk Central District Hospital" at 28 Mykola Amosova St., Pervomaisk, Mykolaiv Oblast
40.	International quality level for laboratory testing at the municipal enterprise "Pervomaisk City Multidisciplinary Hospital" at 105 Kniaziv Ostrozkykh (Fedora Tolbukhina) St., Pervomaisk, Mykolaiv Oblast
41.	Landscaping of the adjacent territory and improvement of the facade of the "Fregat-1" primary healthcare facility
42.	Landscaping of the adjacent territory and construction of a bomb shelter at the "Korotchenko" primary healthcare facility
43.	Development and preparation of design and estimate documentation for the reconstruction of rehabilitation department buildings at 41 and 53 Bulvar Myru St.
44.	Reconstruction of rehabilitation department buildings at 41 Bulvar Myru St. (Stage I)
45.	Reconstruction of rehabilitation department buildings at 41 and 53 Bulvar Myru St. (Stage II)
46.	Reconstruction of the "Kinetsil" primary healthcare facility building
47.	Installation of automatic fire alarms at the "Fregat-1," "Fregat-2," "Gvardiyska," "Trudova Slava," "Sugar Factory," "Kinetsil," "Hrushivka" primary healthcare facilities, and the administrative building
48.	Installation of automatic security alarm systems at the "Gvardiyska," "Trudova Slava," "Sugar Factory," "Kinetsil," and "Hrushivka" primary healthcare facilities
49.	Renovation of the "Fregat-2" primary healthcare facility premises
50.	Renovation of the premises at 13 Trudovoi Slavy St. (administrative building)
51.	New construction of the "Skala" primary healthcare facility at Serhii Paradzhanov St., Pervomaisk, Mykolaiv Oblast
52.	Renovation of the clinical laboratory premises at 9 Vyhovskoho St., Pervomaisk, Mykolaiv Oblast
53.	Renovation of part of the corridor on the 4th floor of the polyclinic department at 9 Vyhovskoho St., Pervomaisk, Mykolaiv Oblast
54.	Major repair of ventilation and oxygen supply engineering systems of the infectious diseases department at the municipal enterprise "Pervomaisk Central District Hospital" at 28 Mykola Amosova St., Pervomaisk, Mykolaiv Oblast
55.	Reconstruction of the roof of the infectious diseases building of the municipal enterprise

	“Pervomaisk Central District Hospital” at 28 Mykola Amosova St., Pervomaisk, Mykolaiv Oblast
56.	Reconstruction of the roof of the diagnostic building of the municipal enterprise “Pervomaisk Central District Hospital” at 28 Mykola Amosova St., Pervomaisk, Mykolaiv Oblast
57.	Major repair of the therapeutic department at the municipal enterprise “Pervomaisk Central District Hospital” at 28 Mykola Amosova St., Pervomaisk, Mykolaiv Oblast
58.	Reconstruction of the roof of the main building (consultative polyclinic) of the municipal enterprise “Pervomaisk Central District Hospital” at 28 Mykola Amosova St., Pervomaisk, Mykolaiv Oblast
59.	Major repair of the sterilization department at the municipal enterprise “Pervomaisk Central District Hospital” at 28 Mykola Amosova St., Pervomaisk, Mykolaiv Oblast
60.	Reconstruction of the roof of the treatment building of the municipal enterprise “Pervomaisk Central District Hospital” at 28 Mykola Amosova St., Pervomaisk, Mykolaiv Oblast
61.	Major repair of the roof of the “Korotchenko” primary healthcare facility
62.	Major repair of the consultative polyclinic building of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 9 Ivana Vyhovskoho St., Pervomaisk
63.	Major repair of the roof of the obstetric department and the elevator machine room extension of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 43 Bohopilska St., Pervomaisk
64.	Major repair of the laundry and kitchen facilities of Treatment Complex No. 2 of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 128 Kniaziv Ostrozkykh (Fedora Tolbukhina) St., Pervomaisk
65.	Reconstruction of the former histological laboratory premises for use as a sterilization unit in Treatment Complex No. 1 at 105 Kniaziv Ostrozkykh (Fedora Tolbukhina) St., Pervomaisk, municipal enterprise “Pervomaisk City Multidisciplinary Hospital”
66.	Acquisition and installation of three Rozhnovsky towers and drilling of wells at Treatment Complexes No. 1 and No. 2 of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 105 and 128 Kniaziv Ostrozkykh (Fedora Tolbukhina) St., and the obstetric-gynecological hospital at 43 Bohopilska St., Pervomaisk
67.	Major repair of the premises of the pediatric, therapeutic, pediatric surgical, and anesthesiology departments with intensive care beds of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 128 Kniaziv Ostrozkykh (Fedora Tolbukhina) St., Pervomaisk
68.	Major repair of the sterilization and intensive care unit (with conversion to a resuscitation unit), cardiology, neurology, and surgical departments No. 1 and No. 2 at 105 Kniaziv Ostrozkykh (Fedora Tolbukhina) St., municipal enterprise “Pervomaisk City Multidisciplinary Hospital,” Pervomaisk
69.	Completion of the reconstruction of the emergency medical care department of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 105 Kniaziv Ostrozkykh (Fedora Tolbukhina) St., Pervomaisk
70.	Major repair of the administrative building of Treatment Complex No. 3 of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 13 Himnaziina (Trudovoi Slavy) St., Pervomaisk
71.	Major repair of asphalt driveways and platforms of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 9 Ivana Vyhovskoho St., Pervomaisk
72.	Major repair of asphalt driveways and platforms of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 43 Bohopilska St., Pervomaisk
73.	Major repair of asphalt driveways and platforms of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 105 Kniaziv Ostrozkykh (Fedora Tolbukhina) St., Pervomaisk
74.	Major repair of asphalt driveways and platforms of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 128 Kniaziv Ostrozkykh (Fedora Tolbukhina) St.,

	Pervomaisk
75.	Major repair of the civil defense shelter No. 52833 – Treatment Complex No. 2 of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 128b Kniaziv Ostrozkykh (Fedora Tolbukhina) St., Pervomaisk
76.	Reconstruction of the premises of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” and installation of modern medical waste processing equipment at 128 Kniaziv Ostrozkykh (Fedora Tolbukhina) St., Pervomaisk, Mykolaiv Oblast
77.	Reconstruction of the gynecological department building of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” to establish a stationary rehabilitation department for adults, children, military personnel, and people with disabilities at 43 Bohopilska St., Pervomaisk
78.	Major repair of the foundation and roof parapet of Treatment Complex No. 1 of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 105 Kniaziv Ostrozkykh (Fedora Tolbukhina) St., Pervomaisk
79.	Renovation of the 1st floor of the building of Treatment Complex No. 3 of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” to establish a stationary rehabilitation department for adults, children, military personnel, and people with disabilities at 13 Himnaziina (Trudovoi Slavy) St., Pervomaisk
80.	Renovation of the obstetric-gynecological department building of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 43 Bohopilska St., Pervomaisk
81.	Major repair of the roof of Gymnasium No. 9 at 7 Yunosti St., Pervomaisk, Mykolaiv Oblast
82.	Major repair of part of the building (letter A-1 of the technical inventory passport) of Pervomaisk Gymnasium No. 1 of the Pervomaisk City Council at 25 Lieutenant Schmidt St., Pervomaisk, Mykolaiv Oblast
83.	Major repair of the kitchen unit as a central kitchen for Pervomaisk Gymnasium No. 4 named after Yakiv Lobov of the Pervomaisk City Council at 109 Odeska St., Pervomaisk, Mykolaiv Oblast
84.	Major repair of the volleyball hall and auxiliary premises of the Youth Sports School at 7 Teatralna St., Pervomaisk, Mykolaiv Oblast
85.	Major repair: installation of automatic fire alarms and fire notification systems, lightning protection systems, and fireproof treatment of wooden roof structures in the premises of Preschool Education Institution No. 15 “Piznayko” at 30a O. Korotchenka St., Pervomaisk, Mykolaiv Oblast
86.	Major repair: installation of automatic fire alarms and fire notification systems, lightning protection systems, and fireproof treatment of wooden roof structures in the premises of Pervomaisk Lyceum “Erudyt” at 18-V O. Korotchenka St., Pervomaisk, Mykolaiv Oblast
87.	New construction of a civil defense shelter on the territory of Pervomaisk Lyceum “Erudyt” of the Pervomaisk City Council at 18-V Oleksandra Korotchenka St., Pervomaisk, Mykolaiv Oblast
88.	New construction of a civil defense shelter on the territory of Pervomaisk Gymnasium No. 4 named after Yakiv Lobov of the Pervomaisk City Council at 109 Odeska St., Pervomaisk, Mykolaiv Oblast
89.	New construction of a civil defense shelter on the territory of Pervomaisk Gymnasium No. 2 of the Pervomaisk City Council at 19 Varvarivska St., Pervomaisk, Mykolaiv Oblast
90.	Acquisition of computer equipment for the administrative services and registration department of the executive committee of the Pervomaisk City Council (computers, 3-in-1 printers)
91.	Major repair of part of the premises – back office – to ensure the full operation of the administrative services and registration department of the executive committee at 1 Mykhaila Hrushevskoho St., Pervomaisk, Mykolaiv Oblast
92.	Implementation of the “Single Window” principle at the Administrative Services Center (CNAP) of the Pervomaisk City Council for servicing veterans and their families, providing

	convenient and accessible veteran services
93.	Major repair of the 2nd floor of the stationary palliative care department of the Territorial Social Services Center of the Pervomaisk City Territorial Community at 13 Trudovoi Slavy St., Pervomaisk, Mykolaiv Oblast
94.	Acquisition of computer equipment (computers, printers) for employees of the social protection department of the city council
95.	Installation of a fence at the stationary care department for permanent or temporary residence of the Territorial Social Services Center of the Pervomaisk City Territorial Community
96.	Implementation of cashless payment for public transport fares (E-ticket)
97.	Construction of housing for children without parental care
98.	Creation and sustainable operation of specialized services for individuals affected by domestic violence and/or gender-based violence at 8a Korabelna St., Pervomaisk
99.	Major repair of road bridges over the Southern Bug and Syniukha Rivers in Pervomaisk, Mykolaiv Oblast
100.	Major repair of the road surface and sidewalks on Odeska St., Pervomaisk, Mykolaiv Oblast
101.	Construction of 5 traffic light objects in Pervomaisk, Mykolaiv Oblast
102.	Major repair of the road surface and sidewalks on Sydor Bilyi, Donetsk, Leonid Fedorov, Korabelna, Tsehlyna, and Teatralna Streets in Pervomaisk, Mykolaiv Oblast
103.	Implementation of an automated fare payment system and installation of GPS systems in passenger transport within the Pervomaisk City Territorial Community
104.	Sustainable mobility: Development of bicycle infrastructure within the Pervomaisk City Territorial Community
105.	Creation and development of parking spaces in Pervomaisk, Pervomaisk City Territorial Community
106.	Smart stops: Creation of interactive stops in the territory of the Pervomaisk City Territorial Community (Stage I)
107.	Introduction of municipal passenger transport on public bus routes of the Pervomaisk City Territorial Community (Stage I)
108.	Establishment of an industrial park on a 33.4-hectare land plot
109.	Construction of a building materials plant on a 4-hectare land plot
110.	Establishment of the boundaries of the Pervomaisk City Territorial Community
111.	Development of a comprehensive spatial development plan for the Pervomaisk City Territorial Community
112.	Land inventory of the Pervomaisk City Territorial Community
113.	Creation of an open-air Museum of Folk Architecture and Life in Hrushivka village
114.	Establishment of an open-air summer cinema for community residents in the Pervomaisk City Park of Culture and Recreation "Friendship of Peoples"
115.	Holding the international children's creativity competition "Pervomaiske Dzhereltse"
116.	Creation of a youth, cultural, and sports street space in the community's villages
117.	Renovation of football fields on Korabelna and Korotchenka Streets
118.	Creation of the "Vinogradovsky Places" bicycle route
119.	New construction of a sports ground with artificial turf on Sichneva St., Pervomaisk, Mykolaiv Oblast
120.	Holding the "Eco-Style Life" festival
121.	Construction of a solid waste landfill with a capacity of 400,000 cubic meters in Pervomaisk, Mykolaiv Oblast
122.	Reconstruction of the premises of the municipal enterprise "Pervomaisk City Multidisciplinary Hospital" and installation of modern medical waste processing equipment at 128 Fedora Tolbukhina St., Pervomaisk, Mykolaiv Oblast

123.	Clearing of the Syniukha River bed, 6,000 meters in length
124.	Clearing of the Kodyma River bed, 2,000 meters in length
125.	Modernization of the pumping equipment of the municipal enterprise “Pervomaisk Water and Sewage Management” of the Pervomaisk City Council by installing 4 frequency converters at 3 water supply pumping stations
126.	Installation of a solar power plant at NSV 1 – OSV-1 lift at 87a Pavla Popovycha St.
127.	Installation of a solar power plant at NSV 2 – OSV-2 lift at 123a Pavla Popovycha St.
128.	Installation of a solar power plant at NSV 2 – OSV-1 lift at 46 Sichovykh Striltsiv St.
129.	Installation of a 15 kW hybrid solar power station with a DeyeSUN inverter and UlicaSolar photovoltaic modules at the Territorial Social Services Center of the Pervomaisk City Territorial Community
130.	Installation of a cogeneration unit to provide electrical and thermal energy for the Obstetric Department of the municipal enterprise “Pervomaisk Central City Multidisciplinary Hospital”
131.	Installation of a 10 kW solar power plant at the “Korotchenko” primary healthcare facility, VMPO
132.	Installation of a 30 kW solar power plant at the “Rehabilitation” department
133.	Installation of a solar power plant on the roof of the treatment building of the municipal enterprise “Pervomaisk Central District Hospital” at 28 Mykola Amosova St., Pervomaisk, Mykolaiv Oblast
134.	Installation of solar panels at Treatment Complex No. 2 of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 128 Kniaziv Ostrozkykh (Fedora Tolbukhina) St.
135.	Installation of solar panels at Treatment Complex No. 1 of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 105 Kniaziv Ostrozkykh (Fedora Tolbukhina) St.
136.	Installation of solar panels at Treatment Complex No. 3 of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 13 Himnaziina (Trudovoi Slavy) St.
137.	Installation of solar panels at the obstetric-gynecological hospital of the municipal enterprise “Pervomaisk City Multidisciplinary Hospital” at 43 Bohopilska St.
138.	Major repair and thermal modernization of the building of Preschool Education Institution No. 7 at 13A Korabelna St., Pervomaisk, Mykolaiv Oblast
139.	Major repair and thermal modernization of the building of Preschool Education Institution No. 5 at 21A Korabelna St., Pervomaisk, Mykolaiv Oblast
140.	Insulation and painting of the walls of the 2nd floor of the building of Treatment Complex No. 3 with external insulation at 13 Himnaziina (Trudovoi Slavy) St., Pervomaisk
141.	Construction of a pellet fuel storage facility for the municipal enterprise “Pervomaisk Central District Hospital” at 28 Mykola Amosova St., Pervomaisk, Mykolaiv Oblast
142.	Major repair with thermal insulation of the facades of the main building of the municipal enterprise “Pervomaisk Central District Hospital” at 28 Mykola Amosova St., Pervomaisk, Mykolaiv Oblast
143.	Thermal modernization of the “Korotchenko” primary healthcare facility building
144.	Reconstruction of in-house electrical networks with the installation of electricity meters in the dormitory at 3 Korabelna St., Pervomaisk, Mykolaiv Oblast
145.	Reconstruction of in-house electrical networks with the installation of electricity meters in the dormitory at 20 Korabelna St., Pervomaisk, Mykolaiv Oblast
146.	Installation of a solar power plant on the roof of the “Fregat” Palace of Culture
147.	Renovation (thermal modernization) of the “Fregat” Palace of Culture
148.	Installation of a heating system for the “Fregat” Palace of Culture
149.	Renovation (thermal modernization) of the municipal institution “Children’s Music School” at 41 Teatralna St.

150.	Renovation (thermal modernization) of Library Branch No. 2 of the municipal institution “Public Library” at 1 Oleksandrivska St.
151.	Renovation (thermal modernization) of the Pidhorodna Library Branch of the municipal institution “Public Library” at 60 Soborna St., Pidhorodna settlement
152.	Major repair of the roof and installation of a modern drainage system at the historical and architectural monument “House of Soviets” at 1 Hrushevskoho St., Pervomaisk